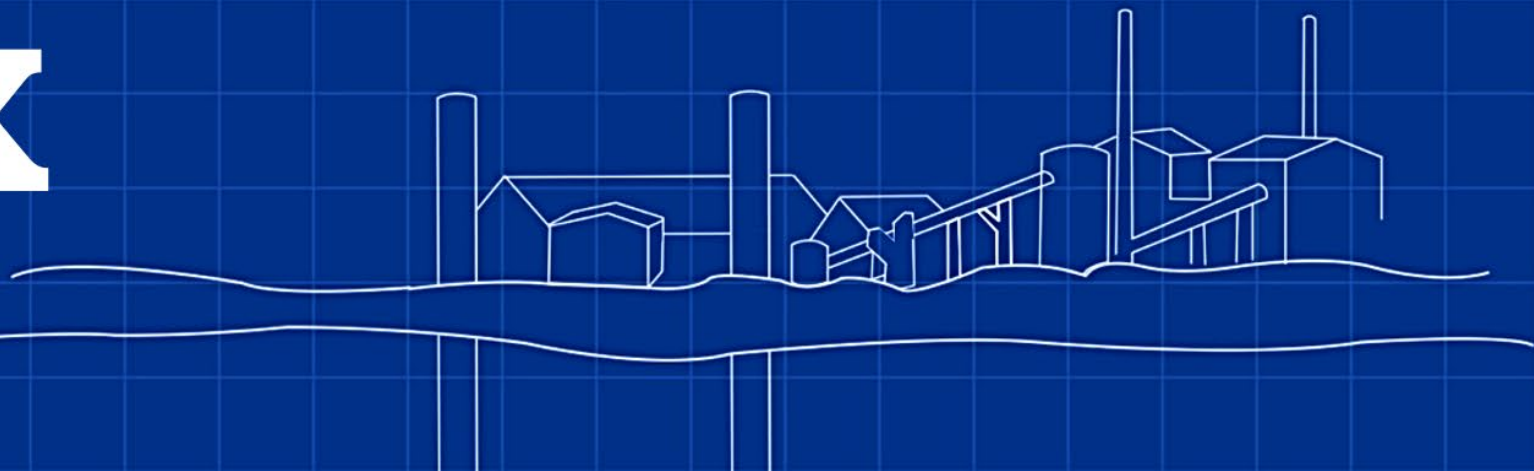


XLZD-UK

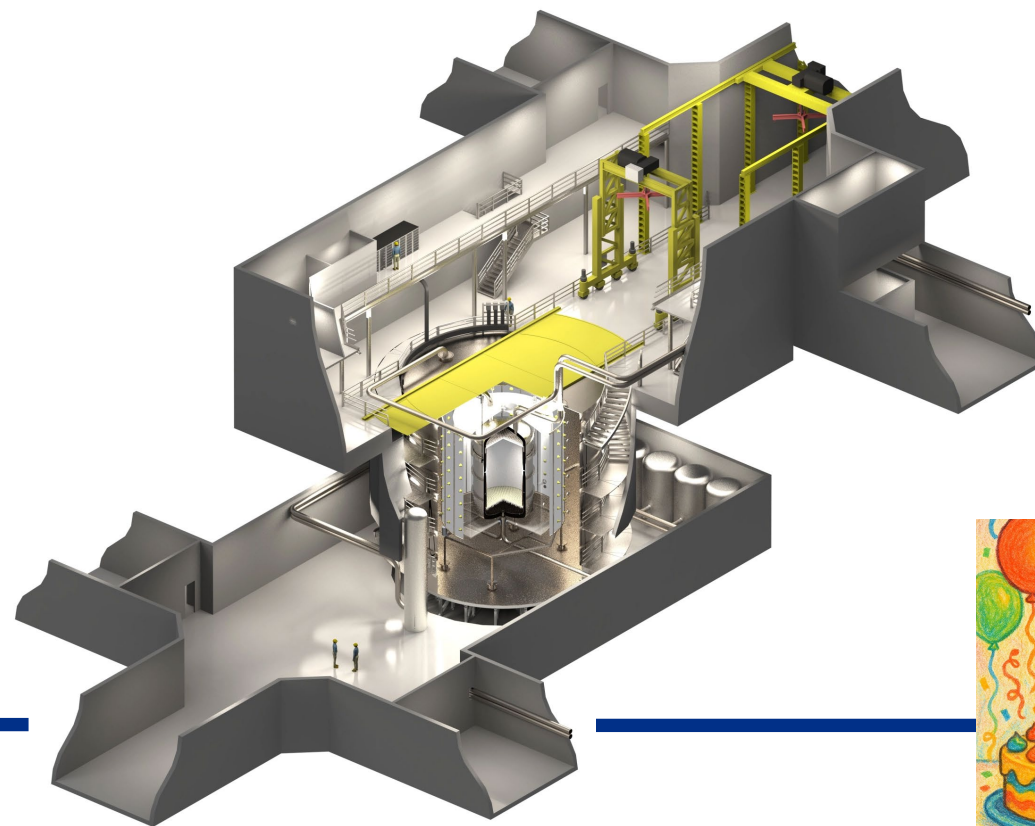


XLZD@BOULBY STATUS

Henrique Araújo (XLZD-UK PI)

Imperial College London &
STFC Rutherford Appleton laboratory

30th June, 2025



XLZD@BOULBY: THE EARLY YEARS

0. Xenon Futures R&D project (2019-25)

- Technical R&D around LXe-TPC technologies: “keeping the band together”

1. Boulby Feasibility Study (2019-21)

- Resonated with the STFC Strategic Delivery Plan 2020-25
- And with the (then) Government strategy (“Levelling up”, ...)

2. Boulby Development Project (2022-25+) (£2.8M+)

- Funded through UKRI Infrastructure Fund (Preliminary Activity)
- Develops facility design – meet Austin Ball and Jon Elmer (STFC)
- Additional funds awarded for **Stage 1 excavations (~£6.5M)**

3. XLZD@Boulby Pre-Construction Project (2024-27) (£8.7M)

- Funded through UKRI Infrastructure Fund (Preliminary Activity), after much review by STFC and its advisory panels
- **Broad objectives**
 - Technical design of UK hardware systems and their interfaces to facility and partner contributions
 - Planning and capacity-building in key areas (e.g. clean manufacture, skills pipeline, sustainability)
 - Working with international partners to build the XLZD collaboration and international project
 - To position the UK to host the experiment at Boulby



THE PROPOSED PROGRAMME

1. A major new underground facility – prepared by the Boulby Development Project
2. One-third of XLZD project cost – prepared by the XLZD-UK Pre-Construction Project

Combined investment package of ~£500M being discussed with STFC, UKRI, and the UK Government (DSIT)

Business Case started assessment (next slide) – Initial review (Gate 1) was positive, but a long way to go

The message coming from the UK Government is encouraging us to “continue to explore this opportunity”

Comprehensive Spending Review just published, fallout onto DSIT>UKRI>STFC>XLZD@Boulby will filter slowly

Funding Boulby Stage 1 outfitting (BDP) is next priority, even before clarity on “route to funding” for full project



We are now slower than this timeline,
for national and international reasons...

GATE 1 BUSINESS CASE REVIEW (GOVERNMENT LEVEL)

Gate 1 Review
held in November 2024,
positive outcome.
Awaiting final appraisal
by DSIT Investment Committee

Much harder;
expected 2026/27, TBC
good indication of intent to fund

Investment decision;
expected 2027/28, TBC



Box: The business case development framework

Determining the strategic context and undertaking the Strategic Assessment

Step 1: determining the strategic context

Gateway 0: strategic assessment

Stage 1 – Scoping the scheme and preparing the Strategic Outline Case (SOC)

Step 2: making the case for change

Step 3: exploring the preferred way forward

Gateway 1: business justification

Stage 2 – Planning the scheme and preparing the Outline Business Case (OBC)

Step 4: determining potential Value for Money (VfM)

Step 5: preparing for the potential Deal

Step 6: ascertaining affordability and funding requirement

Step 7: planning for successful delivery

Gateway 2: delivery strategy

Stage 3 – Procuring the solution and preparing the Full Business Case (FBC)

Step 8: procuring the VfM solution

Step 9: contracting for the Deal

Step 10: ensuring successful delivery

Gateway 3: investment decision

Implementation and monitoring

Gateway 4: readiness for service

Evaluation and feedback

Gateway 5: operations review and benefits realisation

[Link](#)

XLZD@BOULBY PRE-CONSTRUCTION PROJECT

Main goals

- i. To develop the **Conceptual Design** of the UK scope, including determination that the selected options meet the needs and production of a cost estimate. This informs the application for funding of the full project, with the ensuing investment decision feeding into the XLZD site selection process.
- ii. To develop the **Preliminary Design** of the UK scope by 2027, to define the baseline of scope, cost and schedule for the full project, with associated development of a Business Case.

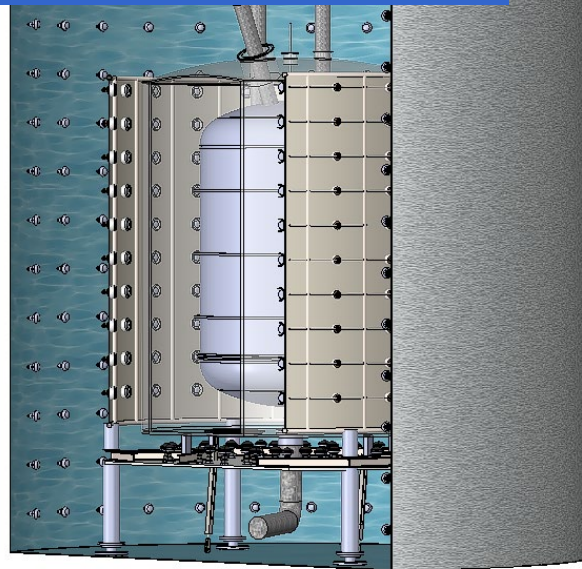
Includes identifying and assessing viable options for each subsystem, selecting the preferred option and progressing that to CD maturity

UK CDR planned for next 9 months, but will probably be slower, TBC.

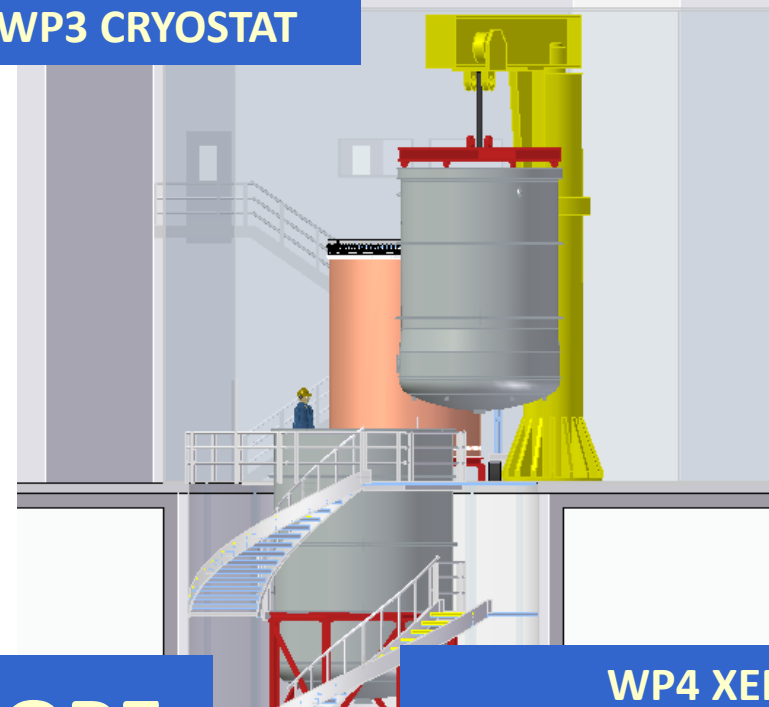
Not for external publication: can seed project-level CDR on longer timescale



WP2 OUTER DETECTOR



WP3 CRYOSTAT



WP1 XENON ACQUISITION



WP8 SUSTAINABILITY

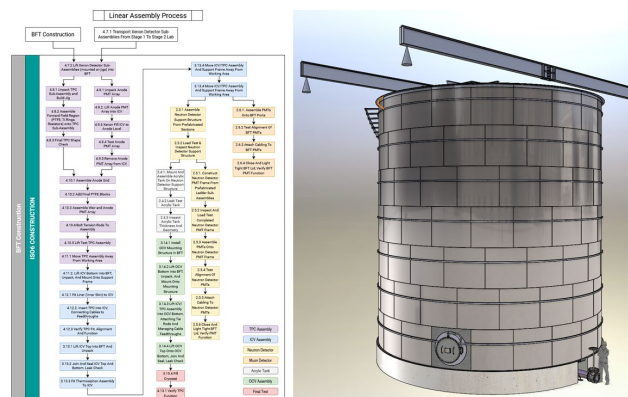


XLZD-UK NOTIONAL SCOPE

**WP4 XENON
DETECTOR ELEMENTS
(FIELD CAGE & SKIN)**



WP7 ENGINEERING & SKILLS



WP6 CLEAN MANUFACTURE

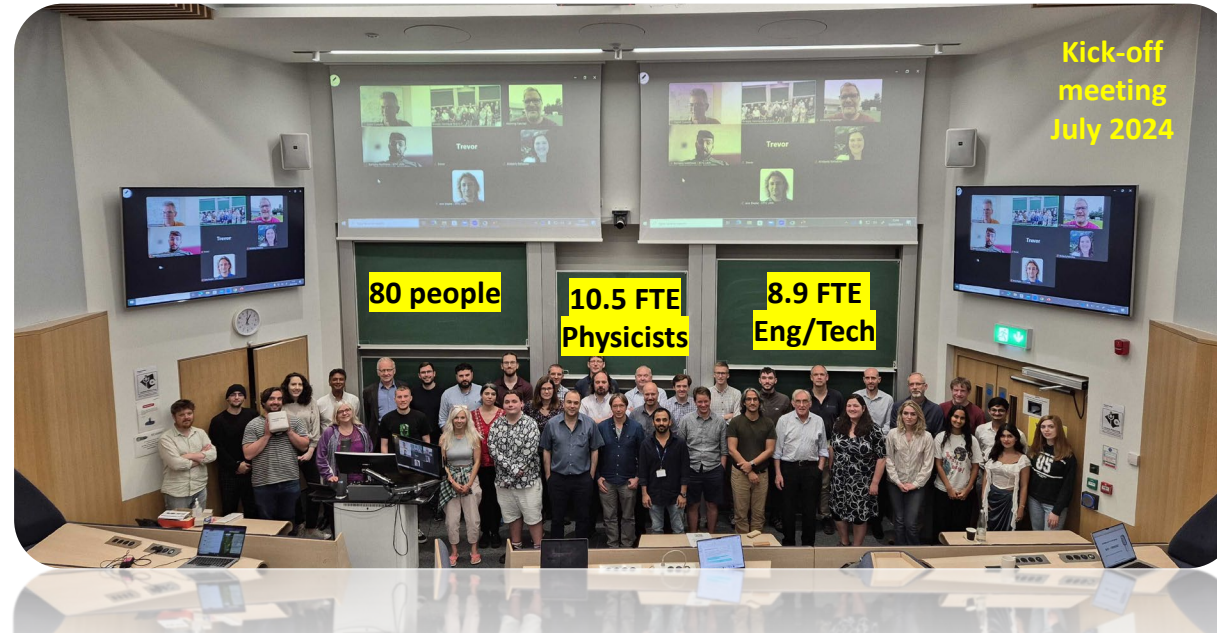


**WP5 UK DATA CENTRE
& ONSITE COMPUTING**



PRE-CONSTRUCTION PROJECT: INITIATION

- Engaged technical teams, developed management systems, connected with industry
- Developed Project Management Plan, approval by “Project Sponsor” is imminent
- First STFC Oversight Committee took place in May, positive feedback



14 UK institutes, nearly 80 researchers and engineers (118 Slack users)

University of Birmingham ◇ University of Bristol ◇ University of Edinburgh ◇ University of Liverpool ◇ Imperial College London ◇ Kings College London ◇ Queen Mary, University of London ◇ Royal Holloway University of London ◇ University College London ◇ University of Oxford ◇ STFC Technology Department ◇ STFC Particle Physics Department ◇ University of Sheffield ◇ University of Sussex

XLZD-UK			
XLZD@BOULBY PRE-CONSTRUCTION OSC REPORT - MARCH 2025			
Document Reference	...	008	
Version	...	1A	
Author/Compiler	...	Lisa Wootton	
Date	...	April 11, 2025	
Document Type	...	Management Report	
Status	...	Draft	
Investigation led by a team with skills in design, engineering and project management and with relevant knowledge			
Name	Designation	Affiliation	Signature
Lisa Wootton	Associate Project Manager	STFC RAL PPD	
		Checked by:	April 11, 2025
Joe O'Dell	Project Manager	STFC RAL TD	
		Owned by:	April 11, 2025
Henrique Araujo	Principal Investigator	Imperial, STFC RAL PPD	
		Approved by:	April 11, 2025
Henrique Araujo	Principal Investigator	Imperial, STFC RAL PPD	

XLZD-UK			
XLZD@BOULBY PRE-CONSTRUCTION PROJECT MANAGEMENT PLAN			
Document Reference	...	007	
Version	...	1A	
Author/Compiler	...	Lisa Wootton	
Date	...	April 11, 2025	
Document Type	...	Management Plan	
Status	...	Draft	
Investigation led by a team with skills in design, engineering and project management and with relevant knowledge			
Name	Designation	Affiliation	Signature
Lisa Wootton	Associate Project Manager	PPD, RAL, STFC	
		Checked by:	
Henrique Araujo	Principal Investigator	Imperial & PPD, RAL, STFC	
		Owned by:	
Joe O'Dell	Project Manager	TD, RAL, STFC	
		Approved by:	
Helen Bradman	Project Sponsor	PD, STFC	

PRE-CONSTRUCTION PROJECT: INITIATION

- Information tools developed (project monitoring, SharePoint, Indico, Slack, doc system, action tracker, ...)
 - Naturally, we aspire to integrate more closely with international XLZD systems, but we're not there yet...

The collage displays the following tools and documents:

- SharePoint Site:** A screenshot of the 'XLZD-pre-construction' SharePoint site. It features a left-hand navigation menu with links to 'Home', 'WP0 - Management', 'WP1 - Xenon', 'WP4 - Xenon Detector C...', 'WP5 - Computing', 'WP6 - Clean Manufacture', 'WP7 - Engineering & Skills', 'Action Tracker', 'Controlled Documents', 'Documents', 'Notebook', 'Pages', 'Conversations', 'Site contents', and 'Recycle bin'. The main content area shows a 3D model of a facility and a 'Quick links' section with links to 'XLZD on STFC Indico', 'XLZD-UK Common File Store', 'XLZD-UK Document Register', and 'Learn how to add a page'. Below this is a 'Controlled Documents' section with buttons for WP0, WP1, WP2, WP3, WP4, and WP5.
- Technical Note:** A document titled 'XLZD-UK (PRE-CONSTRUCTION) TECHNICAL NOTE'. It includes a table with the following data:

Revision	A
Owner	Tim Marley
Institute	Imperial
Doc #	XLZD-UK-TN-04-002
XLZD #	

WP number: 4 WP title: Xenon Detector Elements

Title: XLZD Skin Sensitivity Study

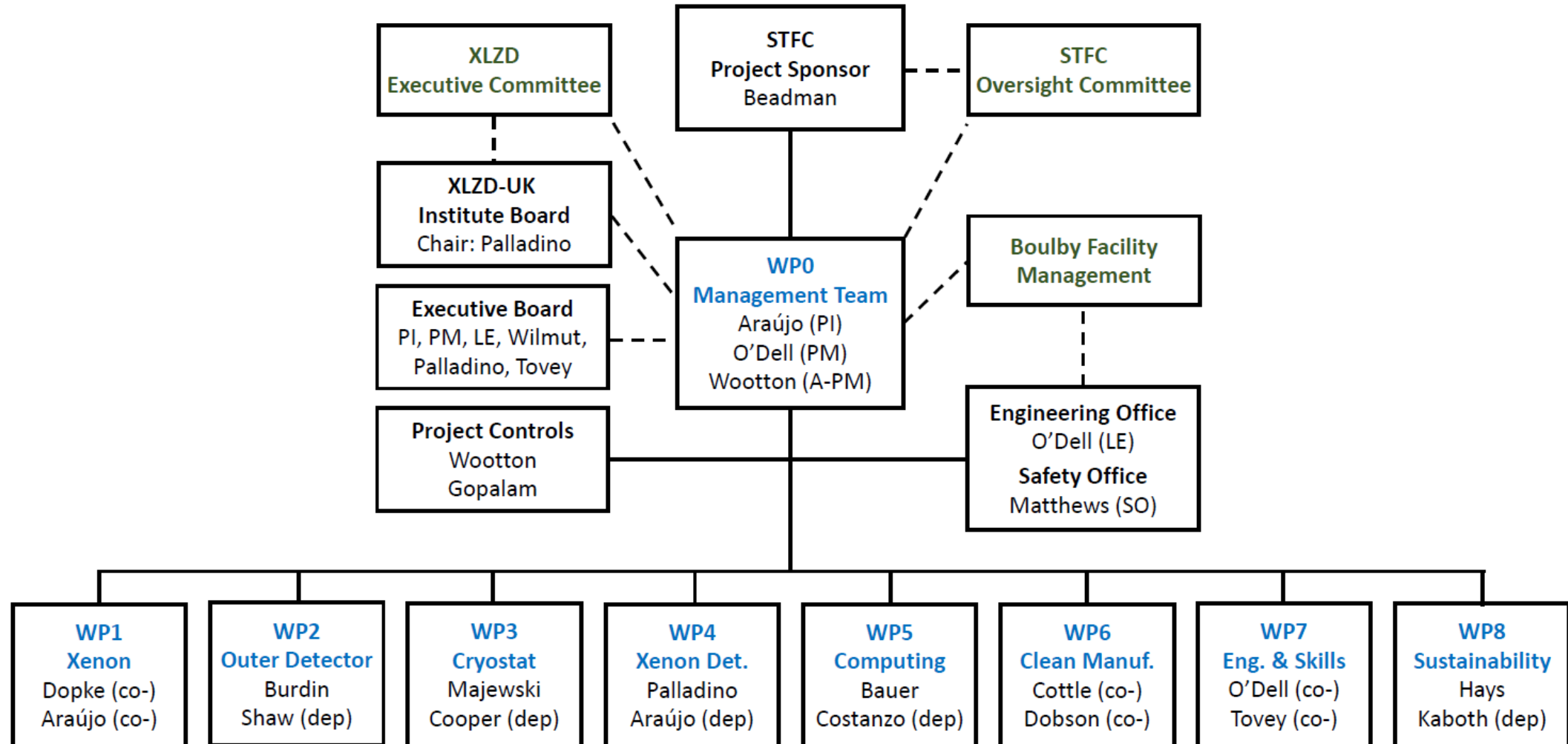
Revisions table:

Revision	Change description	Date effective
A	First release, supporting milestones M4.6.	31 MAR 2025
- Slack Chat:** A screenshot of a Slack chat window titled '#simulations'. It shows a message from 'Sally Shaw' at 13:32 asking 'Can someone tell me - does "shell" here mean like the barrel of the ICV?'. Below this is a line graph showing 'Pressure (bar) vs Time (min)' with a peak around 10 minutes. Another message from 'Henrique Araujo' at 13:40 asks 'See XLZD-UK-TN-04-002-RevA.pdf. Needs updating with latest plots from OneDrive and SharePoint. OK, we won't ask you about this again. If you change your mind, you can edit the app's settings. Learn more: <https://slack.com/app-pages/onedrive>'. The chat window also shows a list of channels on the left, including '#wp0-management', '#wp1-xenon', '#wp2-outerdetector', '#wp3-crystal', '#wp4-xenondetector', '#wp5-datacentre', '#wp6-cleanconstruction', '#wp7-engineerskills', '#wp8-sustainability', '#xlzd-uk-exec', and '#xlzd-uk-instituteboard'.
- Action Tracker:** A screenshot of an 'Action Tracker' spreadsheet. It has columns for 'Title', 'Action description', 'Date', 'Owners', 'Owner', 'Status', and 'Action Source'. The data includes the following rows:

Title	Action description	Date	Owners	Owner	Status	Action Source
TBA-0025	WP8 power require...		Kimberly Pealring	AKCP		Tech Board
TBA-0026	Additional procure...		ODEL, Joe (STFCRA)	JOHA		Tech Board
TBA-0031	Conveyancing costs		Peter, Sean (STFCRA)			Tech Board
A01-0005	Xenon extraction pl...		Araujo, Henrique (STI)	HA		WP1
A01-0006	Xe environmental f...		Araujo, Henrique (STI)	HA		WP1
A01-0007	Cylinder Reuse		Araujo, Henrique (STI)	HA		WP1
A01-0008	Aluminium Cylinders		Araujo, Henrique (STI)	HA		WP1
A01-0009	Gaspack engineeri...		Araujo, Henrique (STI)	HA		WP1
A01-0010	Compressor recycle		Araujo, Henrique (STI)	HA		WP1
A01-0011	Compressor Specifi...		Dopla, Jens (STFCRA)	JOHA	In Progress	WP1
A04-0004	Bill of Materials		XLZD WP8	XXX		WP4
- Event List:** A screenshot of a list of events. It has columns for 'All Hands', 'Large in person meetings', and 'Events'. The data includes the following rows:

All Hands	Large in person meetings	Events
XLZD-UK & BCP Meetings		2 events
XLZD-UK-IB		3 events
XLZD-UK-PM		10 events
XLZD-UK-TB		7 events
XLZD-UK-WP0		100 events
XLZD-UK-WP1		empty
XLZD-UK-WP2		empty
XLZD-UK-WP3		12 events
XLZD-UK-WP4		1 event
XLZD-UK-WP5		32 events
XLZD-UK-WP6		empty
XLZD-UK-WP7		2 events
XLZD-UK-WP8		empty

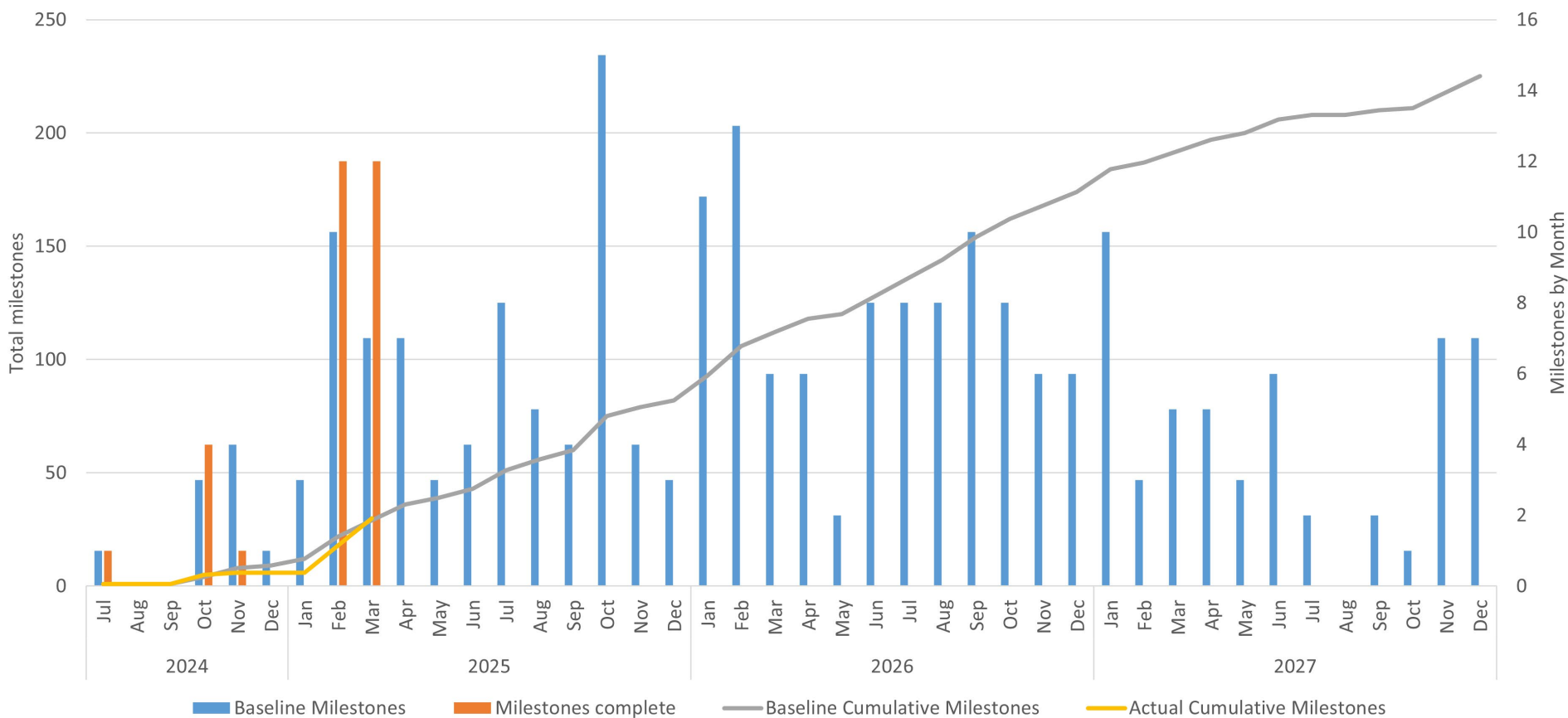
PRE-CONSTRUCTION PROJECT: ORGANISATION



PRE-CONSTRUCTION PROJECT: PERFORMANCE

We are not tracking earned value (and will not) – instead, we monitor by milestone completion

By end March (OsC reporting period): 30 completed out of 33 due; all documented and signed-off



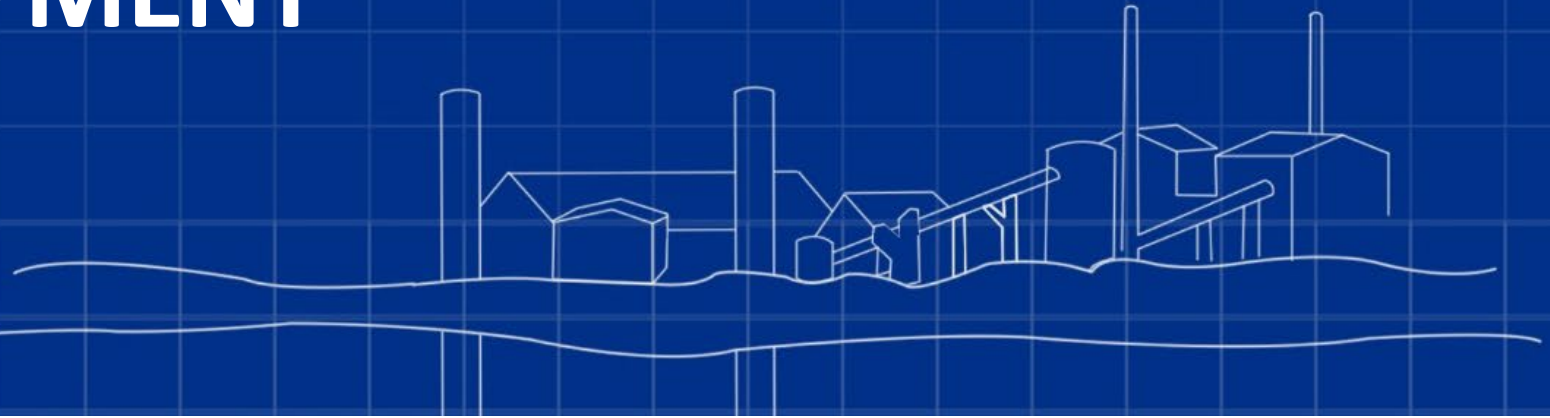
	XLZD-UK (PRE-CONSTRUCTION)		Revision	A
	Owner	Henrique Araujo	Institute	Imperial
	MILESTONE / DELIVERABLE REPORT		Doc #	XLZD-UK-MD-00-002
	WP number: 0		WP title: UK Management	

MILESTONE OR DELIVERABLE INFORMATION			
Number	Description	Baseline date	Completion date
M0.2	XLZD input to Boulyby Strategic Outline Case	01 JUL 2024	01 JUL 2024

DOCUMENT APPROVALS		
Name	Project Role	Date approved
Joe O'Dell	Acting Project Manager	03 SEP 2024
Gary Mottershead	Boulyby Development Strategy Manager	03 SEP 2024 (concurrent)

REVISIONS		
Revision	Change description	Date effective
n/a	First draft for comment by GM.	19 AUG 2024
A	Approved and released.	03 SEP 2024

BOULBY DEVELOPMENT



Visit by German Pls
July 2024



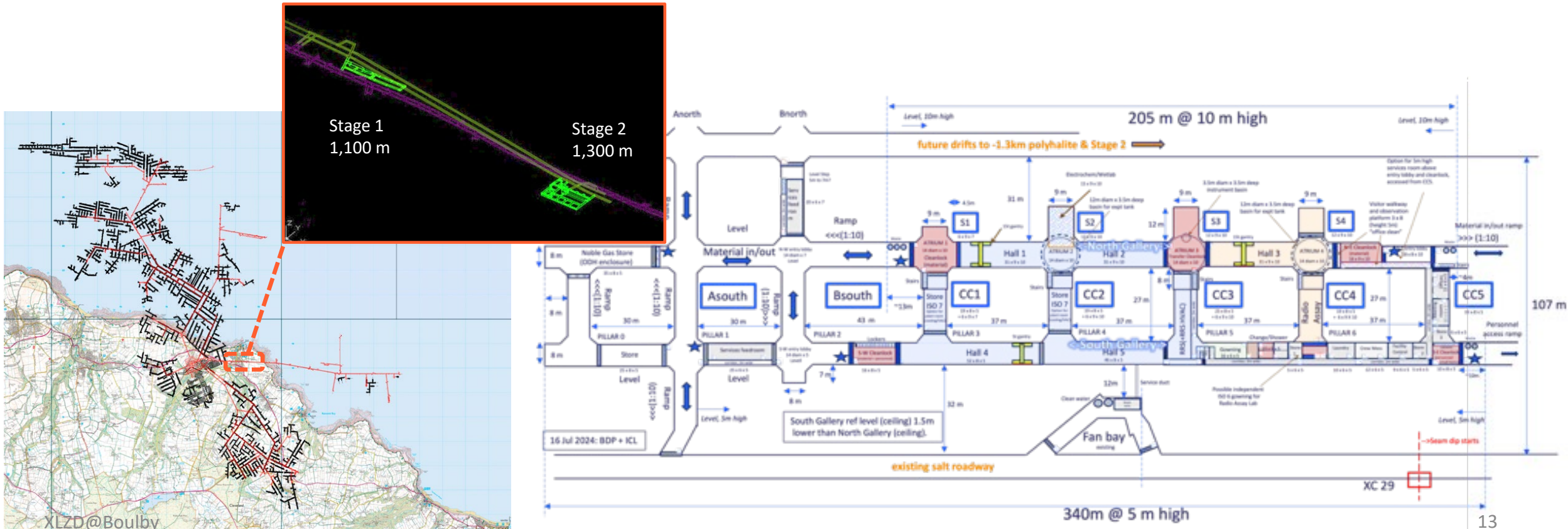
Visit by SLAC team
November 2024



BOULBY STAGE 1: MANUFACTURING FACILITY

Stage 1 in salt (1,100 m): Clean Manufacturing Facility, beneficial occupancy mid-2029

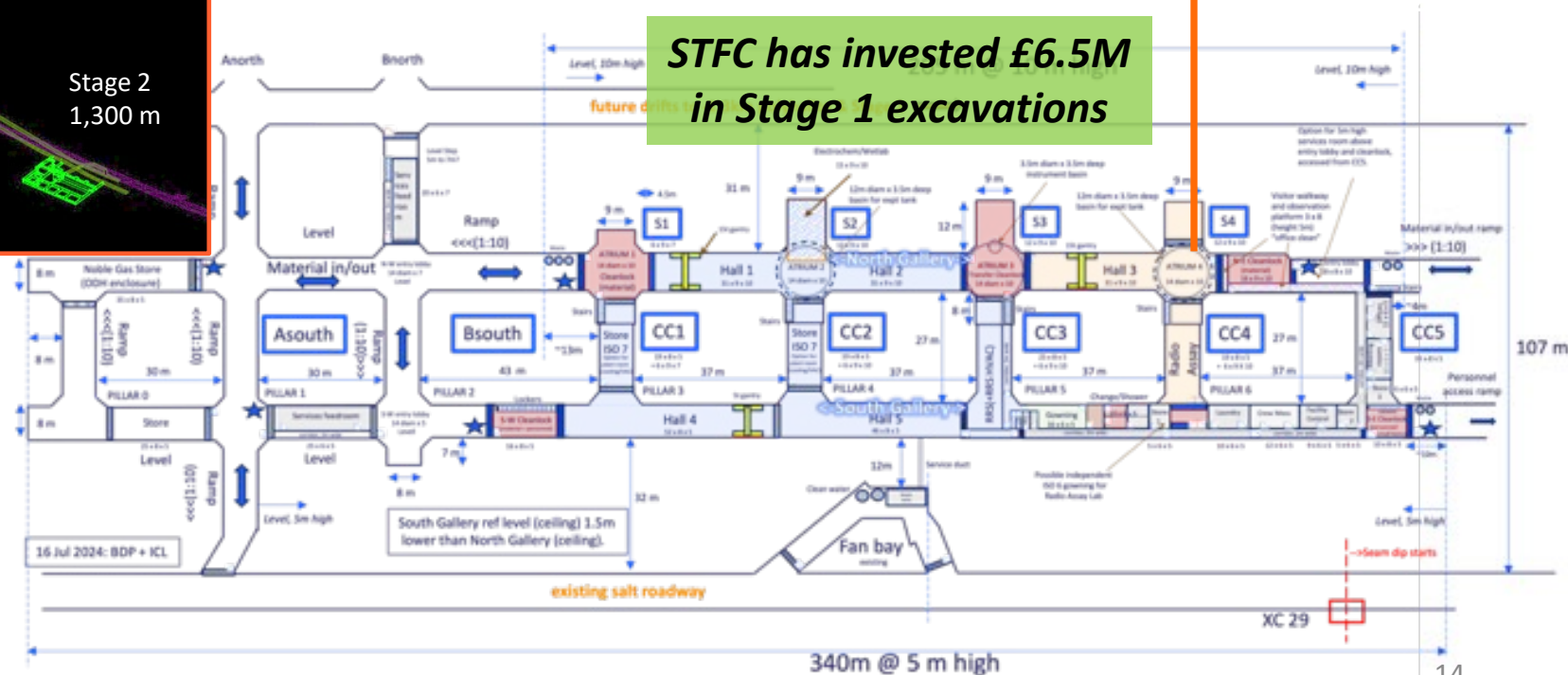
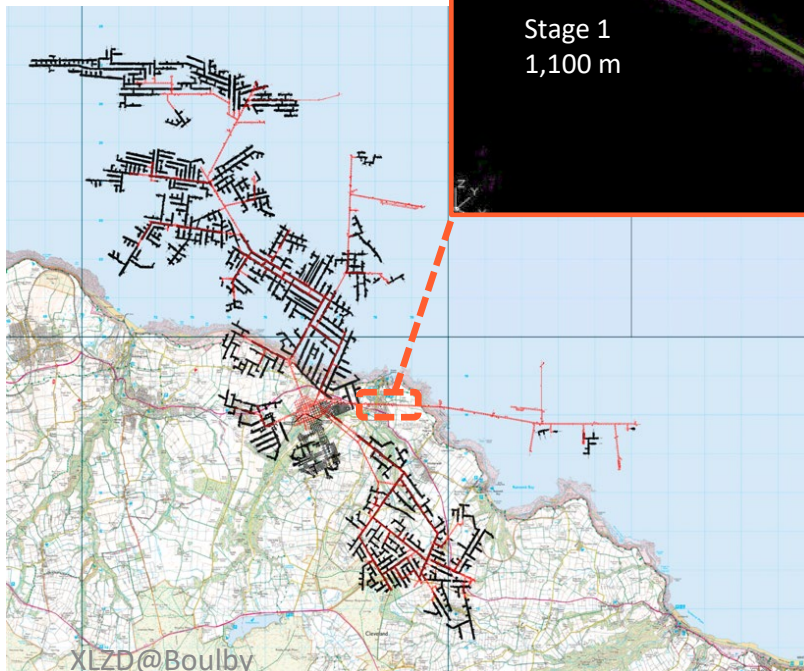
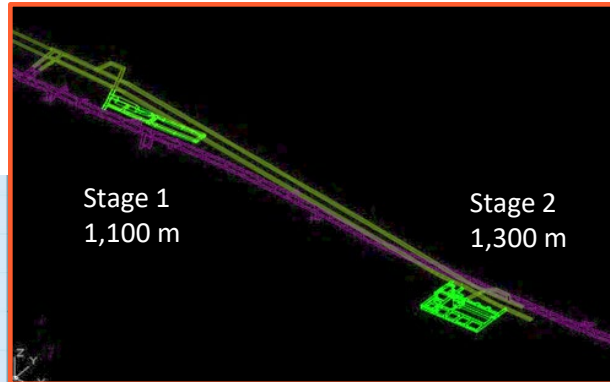
- Manufacture past-the-bottleneck: radon-reduced cleanrooms, workshop, electrochemistry, radioassay, ...
- A new national facility in its own right, for science beyond XLZD: 45,000 m³ excavated volume



BOULBY STAGE 1: MANUFACTURING

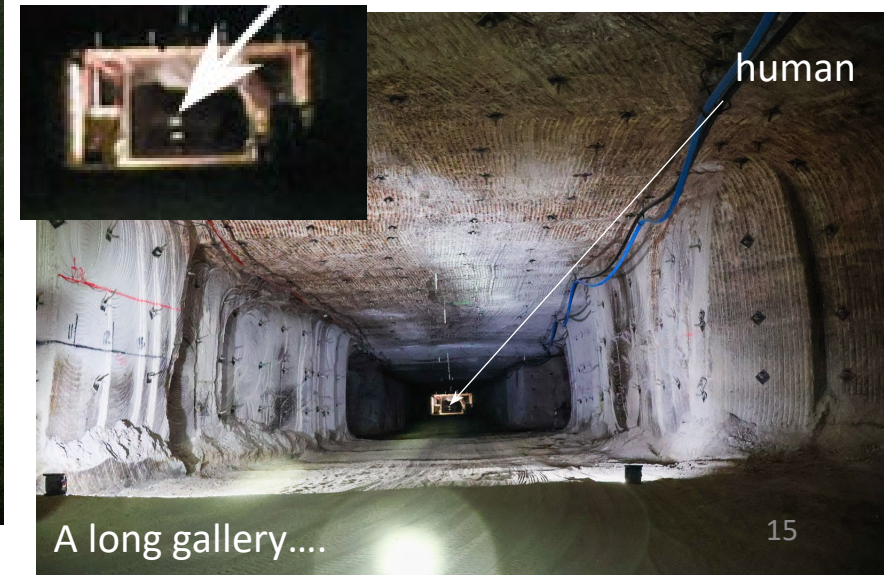
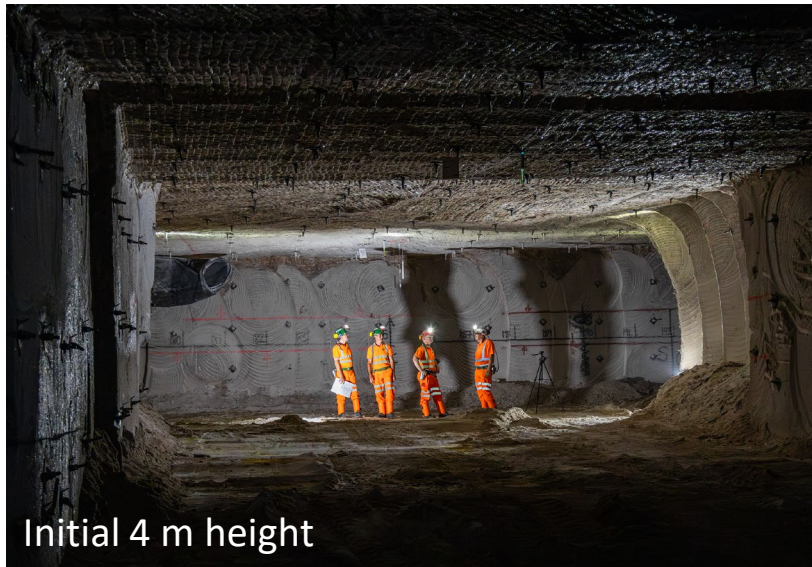
Stage 1 in salt (1,100 m): Clean Manufacturing Facility, beneficial to

- Manufacture past-the-bottleneck: radon-reduced cleanrooms, with
- A new national facility in its own right, for science beyond XLZD: 4



BOULBY STAGE 1: MANUFACTURING FACILITY

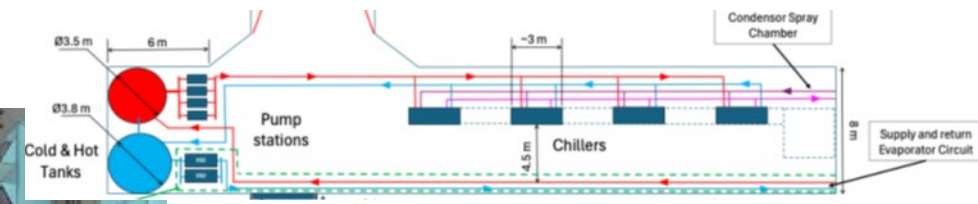
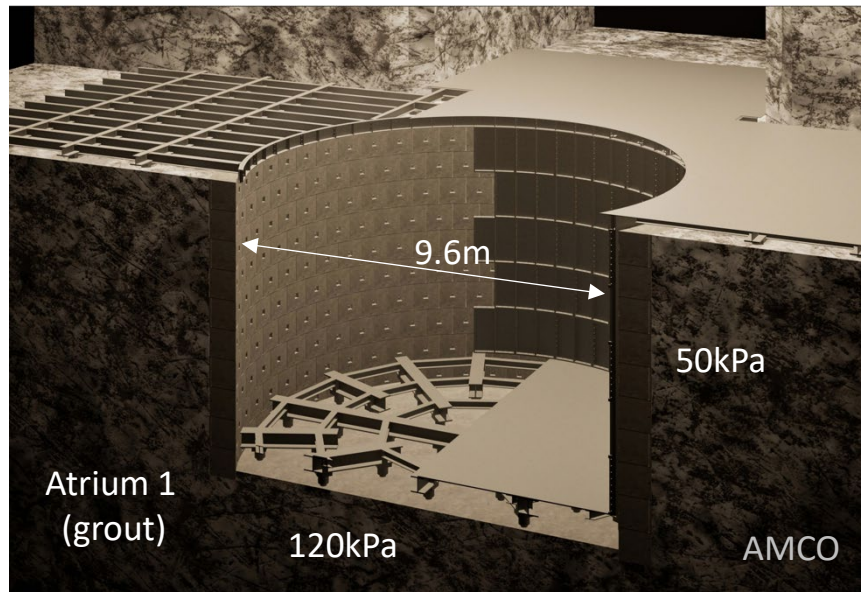
- Full footprint excavated to initial 4-m height, for meshing & bolting, “tell tale” creep monitors, array of lifting bolts
- South Gallery now progressing to 8 m wide x 5 m high
- North Gallery now progressing to 9 m wide x 10 m high
- LARGE laboratory, but not large enough for XLZD operation
- Expect completion of excavation contract by Sept 2025



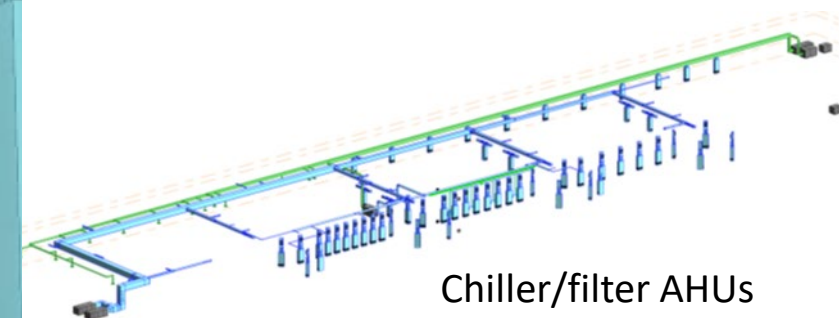
BOULBY STAGE 1: MANUFACTURING FACILITY

Design solutions mostly understood, some aspects well advanced

- Basin(s) in North Gallery: 10-14 m diameter options being studied, 5 m deep
 - Gives at least 12-m hook-height for assembly and testing of an 80-t cryostat
 - Issues: clay-bands, stability against creep, water-tightness, floor loading; test bores planned
- Lining: membrane solution preferred; easier installation & maintenance; early test in an “outfit pilot zone”
- Progress also on floor design, bulkheads, craneage, cooling & ventilation, heat rejection, power, safety, ...



Heat rejection studies

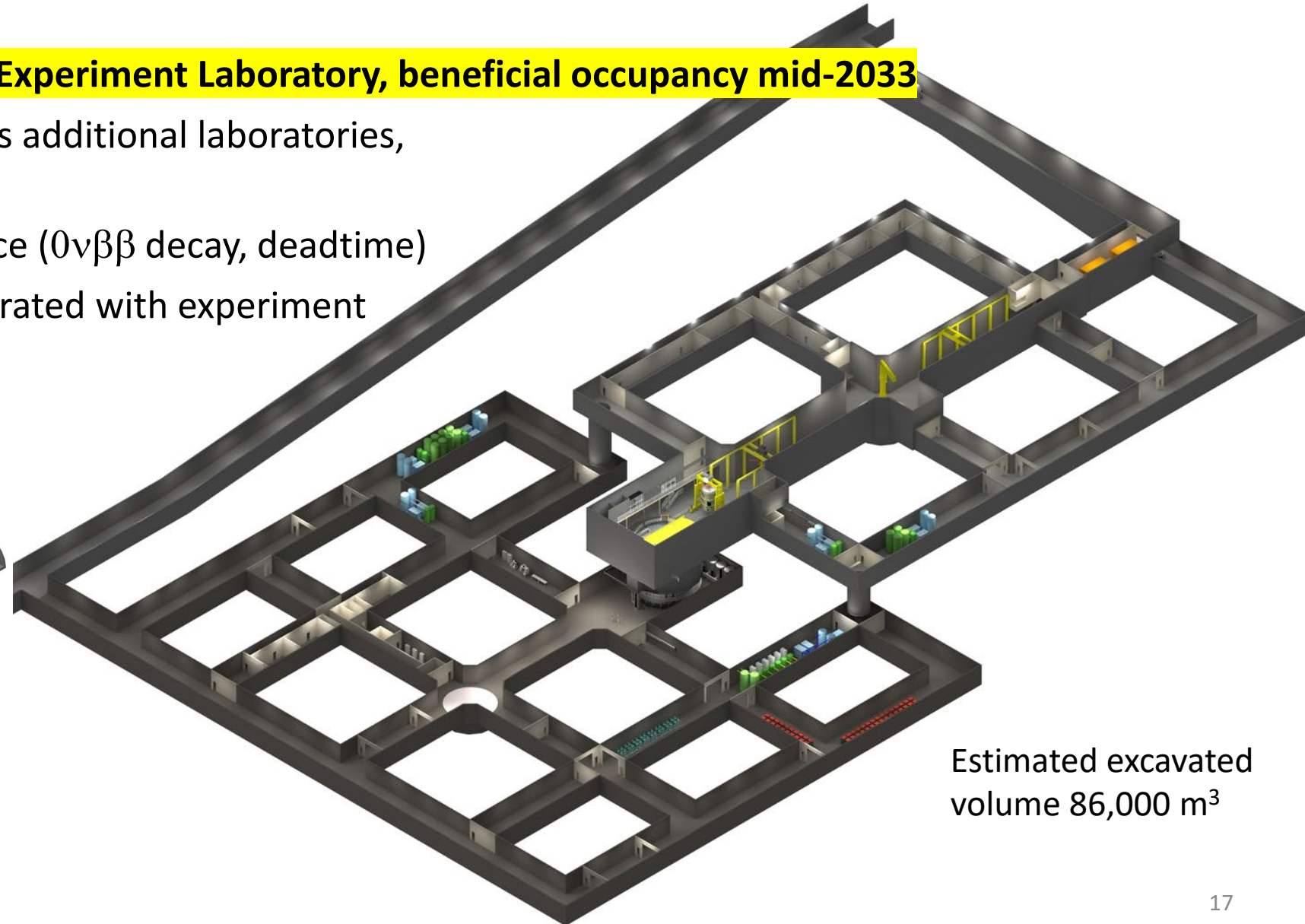
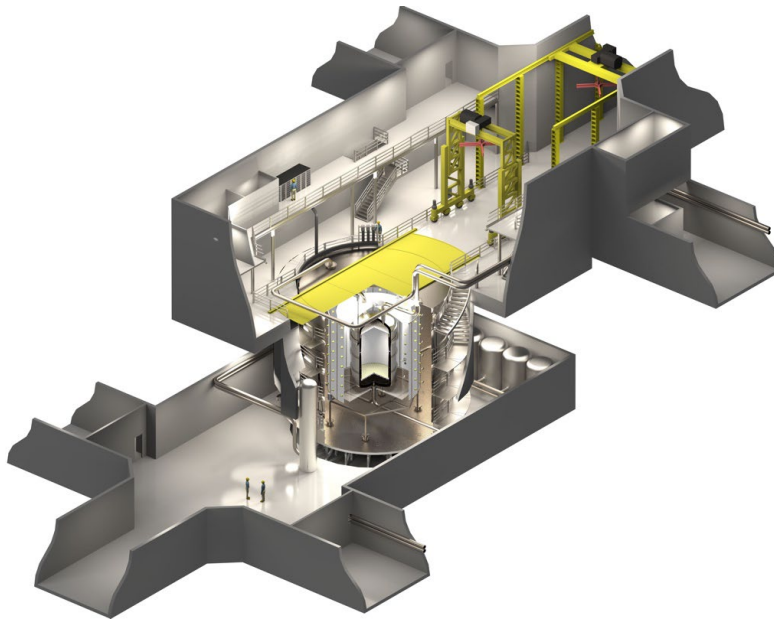


Chiller/filter AHUs

BOULBY STAGE 2: EXPERIMENT LABORATORY

Stage 2 in polyhalite (1,300 m): Experiment Laboratory, beneficial occupancy mid-2033

- Large experimental cavern plus additional laboratories, made to measure for XLZD
- Deeper lab desirable for science ($0\nu\beta\beta$ decay, deadtime)
- Preliminary design being integrated with experiment



Estimated excavated
volume 86,000 m³

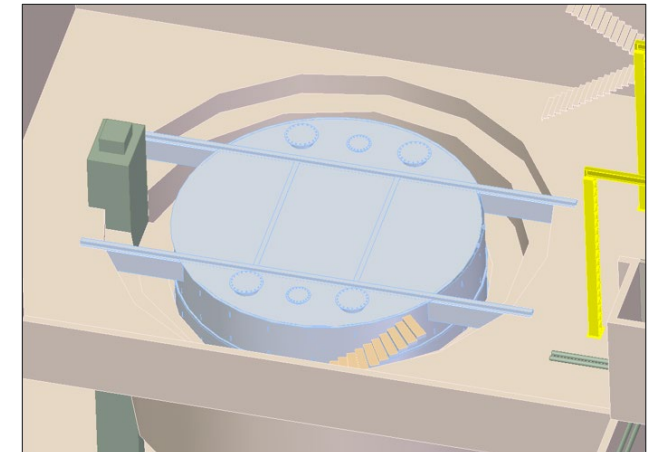
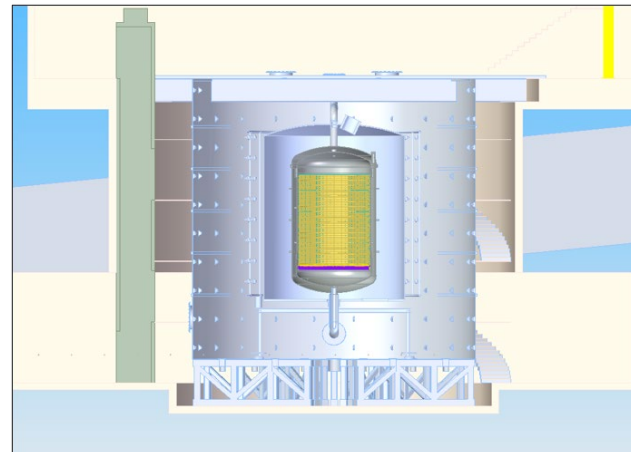
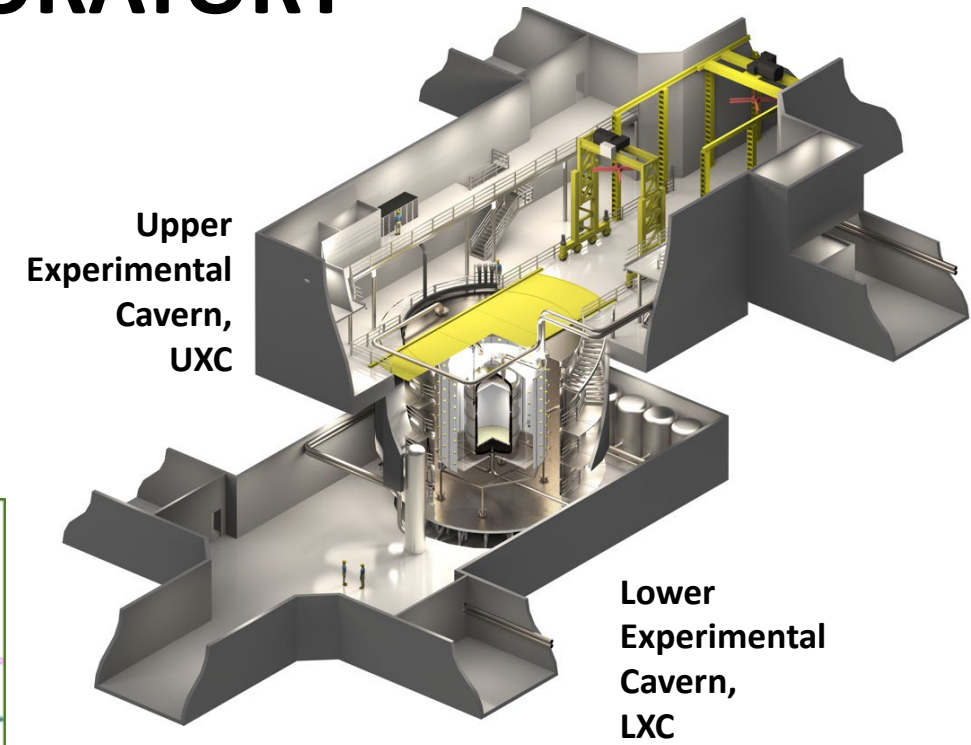
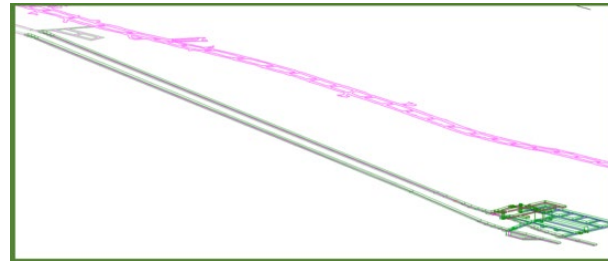
BOULBY STAGE 2: EXPERIMENT LABORATORY

No serious issues yet identified (apart from the obvious...)

- Feasibility of cooling the lab (was main uncertainty):
risk mitigated by dedicated heat rejection study;
spray chamber solution seems feasible,
can reject up to 5 MW from a primary cooling loop

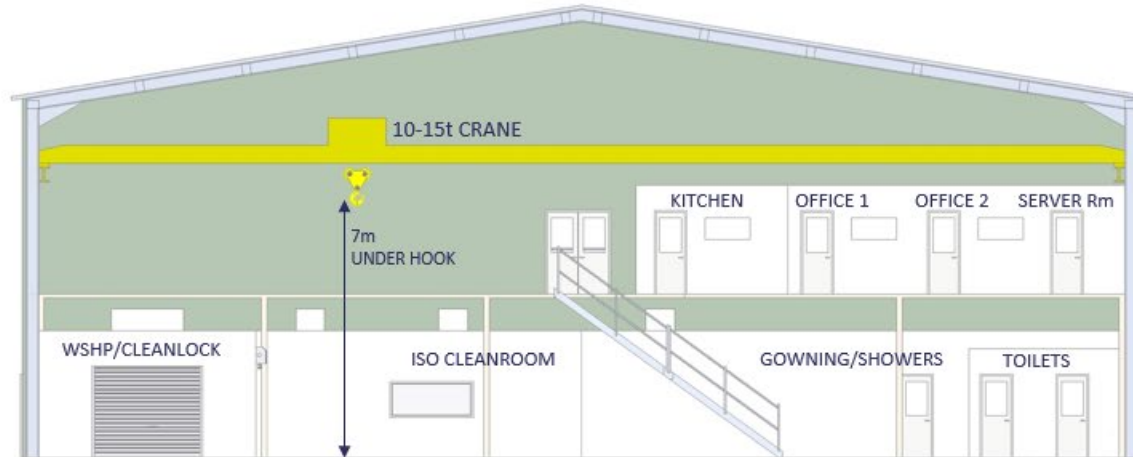
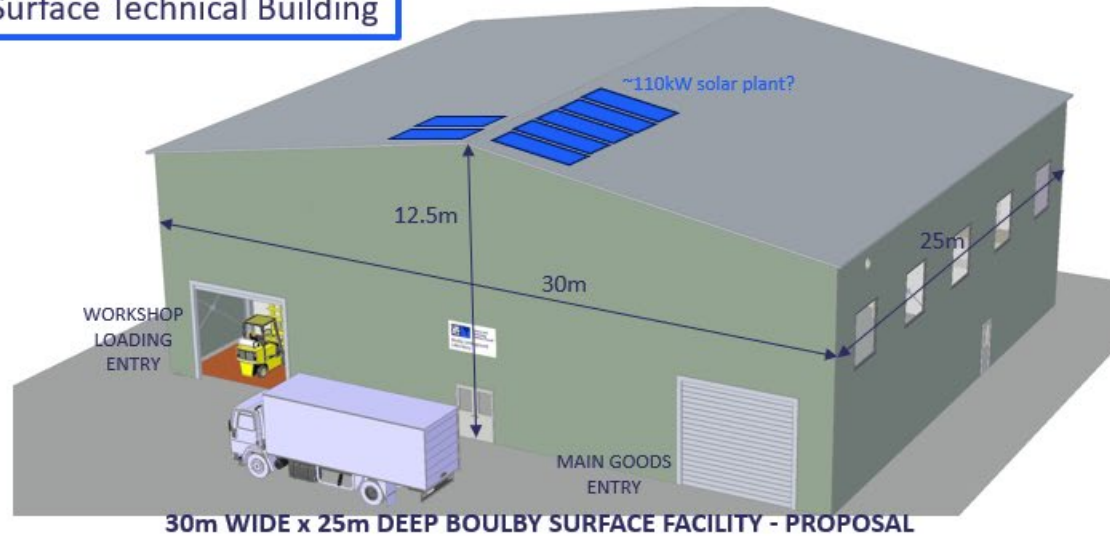
Critical next steps

- Downward drifts to 1,300 m:
awaiting geology tests and
mine decision on exploitation zones
- Shaft design
(connecting LXC-UXC)
being integrated with Boulby
Facility Tank (BFT) and 80-T cryostat.
Contract for conceptual design study
should be placed this year

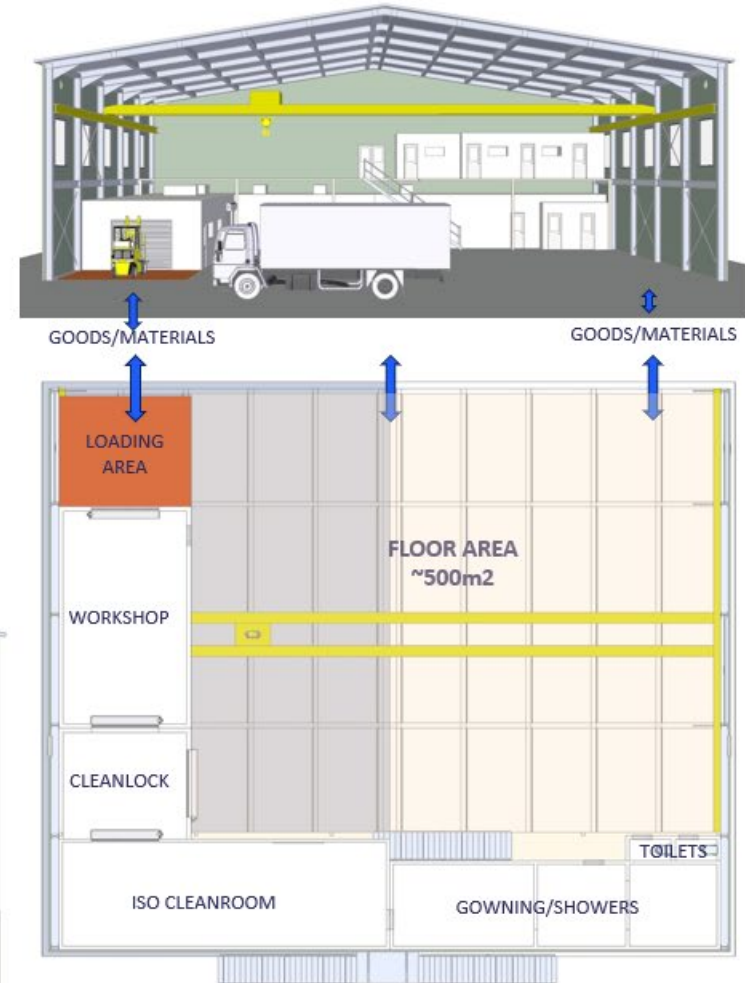


SURFACE TECHNICAL BUILDING

Surface Technical Building



Building spec'd to host modular workspaces, but none installed initially



concept AB/John Hill: March 2025

CONCLUSION

- **XLZD@Boulby Pre-Construction Project** making good technical progress
 - In our first year: we spun up the WP teams, defined sensible (preliminary) technical requirements, identified challenges, assessed design options, selected viable options where possible
 - **Integration with international partners is now needed**
 - Developed a Project Management Plan and are executing on the plan – but “major external factors” can affect the best laid out plans: all we can do is “be ready when the time comes”, and that’s what we’ll keep doing
- **Boulby Development Project** also proceeding at pace
 - Excellent technical team in place and making progress, designing a lab fit for XLZD – talk to Austin & Jon this week!
 - Stage 1 Excavations nearly complete – now seeking funding for Stage 1 Outfitting
 - **Interaction with international partners is very desirable**

In conclusion: there are strong headwinds everywhere, and we should recognise this; it is clear to us how we navigate these in the UK: continue to work hard, align with the “Place Agenda”...

Take home message, via Thomas Jefferson: “I find that the harder I work, the more luck I seem to have.”

additional slides

BOULBY DEPTH

Table 1: Depth, water equivalent overburden and muon flux.

Location	Depth		Muon flux
Kamioka (JP)	1,000 m	2,700 m w.e.	128 /m ² /d
Boulby (UK)	1,100 m	2,850 m w.e.	32.3 /m ² /d
LNGS (IT)	1,400 m	3,800 m w.e.	29.7 /m ² /d
Boulby (UK)	1,300 m	3,330 m w.e.	14.6 /m ² /d
SURF (USA)	1,490 m	4,300 m w.e.	4.6 /m ² /d
SNOLAB (CA)	2,070 m	5,890 m w.e.	<0.3 /m ² /d

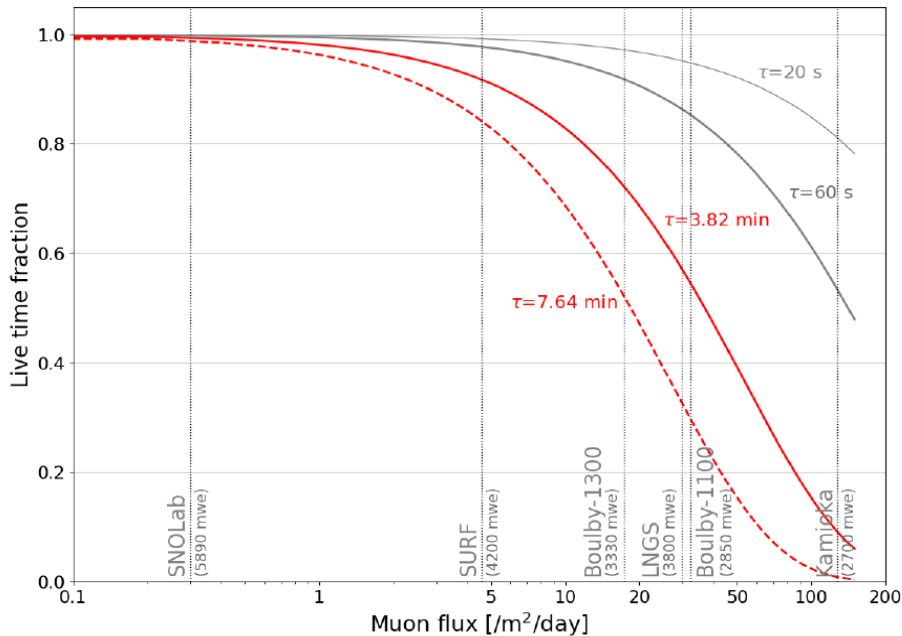


FIGURE 3: Livetime fraction as a function of muon flux (depth) for different dead time values.

Both 1,100 m and 1,300 m locations are acceptable for dark matter searches [2310.16586] – with some uncertainty created by muon-induced deadtime; deeper location is a safer bet for $0\nu\beta\beta$ decay, but not huge difference

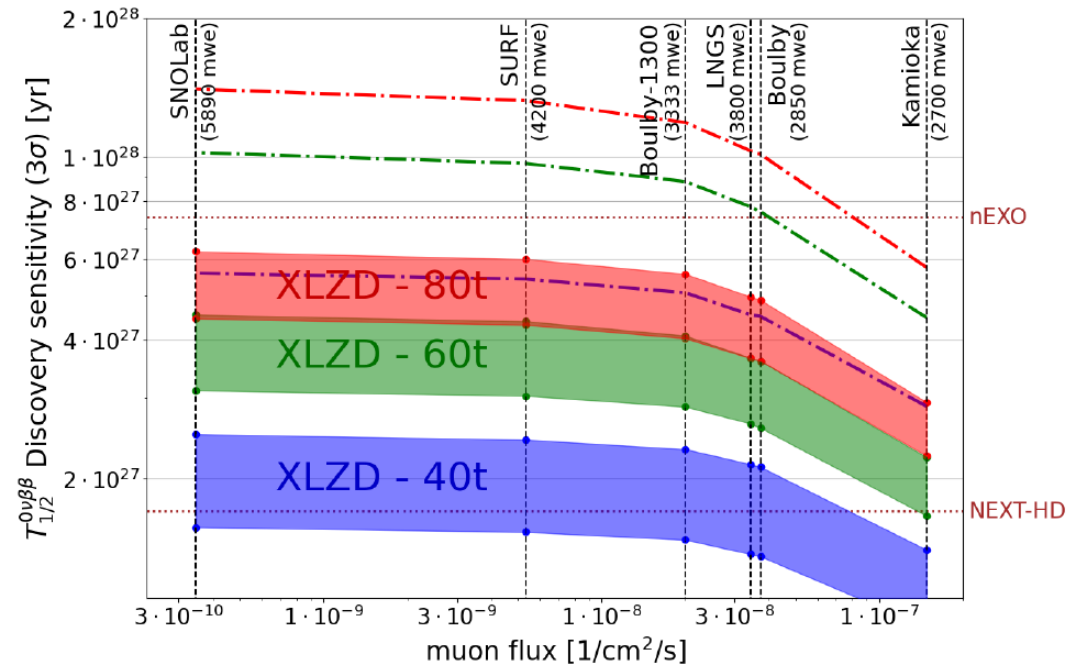


FIGURE 4: 3-sigma discovery sensitivity for $0NBB$ in $Xe-136$ at natural abundance in different laboratories after 10 calendar years of exposure, considering a $\tau = 60$ s dead time after each muon crossing the detector and 100% duty cycle. The bands represent the same range of scenarios as Figure 2. The dashed lines indicate the sensitivity for 20% enrichment at 40, 60 and 80 tonnes in the optimistic scenario. Note that the projections shown for nEXO and NEXT-HD do not include a dead time penalty or duty cycle. Adapted from Ref. [2].

XLZD-UK PRE-CONSTRUCTION PROJECT

WP0 Management: Project coordination and reporting, development of Full Project (PI; Project Manager; Scheduler; Controls)

WP1 Xenon Acquisition: Prepare xenon acquisition (inc. advanced procurement), design storage/feed/recovery equipment.

WP2 Outer Detector: Design and prototyping of Gd-WBLS system (~1 ktonne) with BUTTON, BNL and other international partners, including optical and mechanical designs of inner and outer volumes, design of fluid handling and purification systems and hazard analysis, PMT readout structures, front-end electronics and OD calibration.

WP3 Cryostat: Design of nested pressure vessels made from radiopure material aiming at fabrication underground, including material/supplier identification and plans for manufacture/procurement, test/certification, transportation and installation.

WP4 Xenon Detector Elements: Mechanical, optical and electrostatic designs and prototyping of field-cage and Skin Detector surrounding LXe-TPC meeting the most demanding radioactivity and cleanliness requirements.

WP5 Data Centre & On-Site Computing: design of data pipeline and data centre with international partners; coordination of computing needed for the design phase (simulations, data challenges, data management) and software infrastructure.

WP6 Clean Manufacture: Design and prototyping of radioassay and cleanliness systems and processes, and of the clean manufacture systems and equipment that will compose the Stage 1 Manufacturing Facility at Boulby. Extensive radioassay campaign for selection of critical materials; background simulations.

WP7 Engineering and Skills: Provision of required engineering effort for design coordination (Lead Eng; Integration Eng; Safety Eng; CAD Designer); design of Stage 1 facility specialist outfitting for XLZD; development of apprenticeship scheme.

WP8 Environmental Sustainability: delivery plan for an experiment sustainable in operations; carbon modelling and accounting, development of digital twin, training for green computing and lab operations, design of heat recovery from data centre. Substantial work being led by Boulby Development Project in this area already.

1.1 Xenon Acquisition (Pre-Construction) Majewski Araujo

- 1.1.0 WP management
- 1.1.1 Supplier & consultant interactions
- 1.1.2 Procurement plan
- 1.1.3 Transportation and storage planning
- 1.1.4 Storage pack design
- 1.1.5 Feed/recovery system design
- 1.1.6 Xenon sampling and assay design
- 1.1.7 Xenon sampling prototype

2.1 Outer Detector (Pre-Construction) Burdin Shaw

- 2.1.0 WP management
- 2.1.1 OD mechanical design
- 2.1.2 OD fluid process design
- 2.1.3 OD optical design
- 2.1.4 OD FE electronics design
- 2.1.5 OD calibration design
- 2.1.6 Muon detector design
- 2.1.7 OD photosensor module design
- 2.1.8 OD material compatibility
- 2.1.9 Radioscreener and prototyping
- 2.1.10 Hazard analyses

3.1 Cryostat (Pre-Construction) Majewski Cooper

- 3.1.0 WP management
- 3.1.1 Industry engagement for underground manufacture
- 3.1.2 Pressure vessel calculations (code and FEA)
- 3.1.3 Local load studies
- 3.1.4 Cryostat support design
- 3.1.5 Cryostat ancillaries design
- 3.1.6 Cryostat connections to water tank
- 3.1.7 Thermal design studies
- 3.1.8 ICV, OCV and CS interfaces
- 3.1.9 Assembly and installation plans
- 3.1.10 Cryostat acceptance tests
- 3.1.11 Material screening and selection
- 3.1.12 Radioactivity budget
- 3.1.13 Cleanliness

4.1 Xenon Detector Elements (Pre-Con) Palladino Araujo

- 4.1.0 WP management
- 4.1.1 Fieldcage optical and mechanical design
- 4.1.2 Fieldcage electrostatic design
- 4.1.3 Fieldcage resistor development
- 4.1.4 Fieldcage prototyping & tooling design
- 4.1.5 TPC component integration and upgrade planning
- 4.1.6 Skin photosensor module design & prototyping
- 4.1.7 Skin mechanical, optical and electrostatic designs
- 4.1.8 Skin test platform and tooling design
- 4.1.9 Xenon Detector component radioassays
- 4.1.10 Skin front-end electronics design & prototyping

5.1 Data Centre & Onsite Comp (Pre-Con) Bauer Costanzo

- 5.1.0 WP management
- 5.1.1 Boulby Data Centre design parameters
- 5.1.2 UK collaborative infrastructure
- 5.1.3 Data transfer demonstration from u/g
- 5.1.4 Interaction with Boulby infrastructure
- 5.1.5 UK contribution to XLZD Computing
- 5.1.6 Integration with XLZD Computing
- 5.1.7 UK computing stakeholder engagement
- 5.1.8 Sustainable computing planning
- 5.1.9 Technical design of UK computing

6.1 Clean Manufacture (Pre-Construction) Cottle Dobson

- 6.1.0 WP management
- 6.1.1 Background simulations and tools
- 6.1.2 Full facility design
- 6.1.3 Radioassay of key materials
- 6.1.4 Cleanliness procedures and QA development
- 6.1.5 Electrochemistry development
- 6.1.6 Sample preparation and radioassay facility
- 6.1.7 Germanium detector development
- 6.1.8 Database design and prototyping
- 6.1.9 Centre scoping and planning

7.1 Engineering & Skills (Pre-Construction) O'Dell Tovey

- 7.1.0 WP management
- 7.1.1 Draft Delivery Plan: Skills Pipeline
- 7.1.2 Understand & document technical challenges of all WPs
- 7.1.3 Develop WP system requirements with WP leads
- 7.1.4 Develop system requirements into engineering specs
- 7.1.5 Develop WP infrastructure requirements with WP leads
- 7.1.6 Produce and maintain hazard analysis
- 7.1.7 Produce integrated Conceptual Design CAD model
- 7.1.8 Coordinate technical inputs to CDR
- 7.1.9 Generate interface control matrix
- 7.1.10 Identify gaps between infrastructure provision & reqs
- 7.1.11 Address gaps and agree steps with XLZD/Boulby
- 7.1.12 Identify engineering skills gaps across all WPs
- 7.1.13 Design ecosystem to develop/maintain talent
- 7.1.14 Coordinate WP draft assembly plans
- 7.1.15 Produce draft integration plans for all sub-systems
- 7.1.16 Conduct apprenticeship skills survey
- 7.1.17 Develop apprenticeship training syllabus
- 7.1.18 Negotiate training contracts with providers
- 7.1.19 Produce integrated XLZD Preliminary design CAD model
- 7.1.20 Coordinate technical inputs to PDR
- 7.1.21 Coordinate baseline assembly plans
- 7.1.22 Generate baseline integration plans
- 7.1.23 Assist & liaise with international partners
- 7.1.24 Coordination of engineering & technical resources

8.1 Environmental Sustainability (Pre-Con) Hays Ghag

- 8.1.0 WP management
- 8.1.1 Engage with other workpackages and scoping work
- 8.1.2 Engage with Boulby & ICL-UK on data centre heat recovery
- 8.1.3 Engage with Boulby & ICL-UK on green energy
- 8.1.4 Heat recovery system conceptual design
- 8.1.5 Sustainable Procurement Policy Development
- 8.1.6 Outline planning of Sustainable Operations
- 8.1.7 Development of carbon model and digital twin
- 8.1.8 Development of carbon KPIs
- 8.1.9 Definition of training requirements