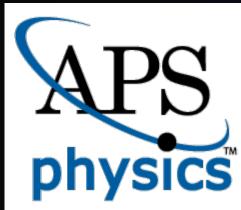


## Diversity, Equity, and Inclusion at Snowmass 2021

**Overview of 12 Contributed Papers and Reports within DEI Group** of the APS HEPA Strategy and Planning Exercise

**On behalf of CEF-DEI Group Co-Convenors:** Johan Sebastian Bonilla Castro (They/Them), Carla Bonifazi, Mu-Chun Chen, Yi-Hsuan 'Cindy' Lin **CEF Group Convenors: Kétévi Assamagan, Breese Quinn** ICHEP 2022 — Bologna, IT — 9th July 2022

### **Division of Particles & Fields**

















### What is Snowmass? **Prioritization Process for US HEPA**

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### What is Snowmass? **Prioritization Process for US HEPA**

1982: Summer Study on Elementary Particle Physics and Future Facilities - 19-day prioritization workshop in Snowmass, CO, USA

- 150 participants from US+Europe

Provided recommendations to US funding agencies (link to 1982 proceedings)



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Strategy Forums Around the World - European Strategy for Particle Physics - Since 2012 Latin American Strategy Forum for Research and Innovation — Since 2019 African Strategy for Fundamental and Applied Physics — Since 2020

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 Timeline extended by COVID — see scientific program (link) - In-person summer study conference: July 17-27, 2022 in Seattle, WA, USA New: Community Engagement Frontier

Snowmass 2021(22)  $\rightarrow$  >1000 contributors around the globe, >500 CPs



## Frontiers of Snowmass 2021 (22)

### **Energy Frontier** (EF)

### **Neutrino Frontier (NF)**

### **Accelerator Science** and Technology

(CEF) **Computational Frontier** (CompF)

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Instrumentation Frontier **(IF)** 

Theory Frontier (TF)

# **Community Frontier**

**Underground Facilities** and Infrastructure **(UF)** 

**Cosmic Frontier** (CF)

Rare Processes and Precision (**RF**)





### CEF4 **Physics Education**

## Community Engagement Frontier

### CEF5 **Public Education** Outreach

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Link to all 32 CEF CPs

### CEF2 **Career Pipeline** X Development

CEF6 **Public Policy** & Government Engagement

CEF1 **Applications** Industry

CEF7 **Environmental & Societal Impacts** Added Summer 2027



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Where are we now?

 What's the climate of our field with respect to DEI?
 See <u>Snowmass Survey</u> and <u>Climate of the Field</u> Contributed (White) Papers



- Where are we now? — What's the climate of our field with respect to DEI?
- What does our field need? Exposure/Education in DEI vocabulary and concepts - Tools, policy, and expectations to provide a safe environment for all

- See <u>Snowmass Survey</u> and <u>Climate of the Field</u> Contributed (White) Papers

- Recognize+Address institutional barriers in department, institutes, society - Changes of perspective/priorities at an individual and collective level



- Where are we now? — What's the climate of our field with respect to DEI?
- What does our field need? Exposure/Education in DEI vocabulary and concepts - Tools, policy, and expectations to provide a safe environment for all
- What can we do about it? - Past: Validate colleagues' experiences, personal and inherited - Present: Listen, support/champion, and be humble - Future: Actively Prioritize DEI skills and deficiencies

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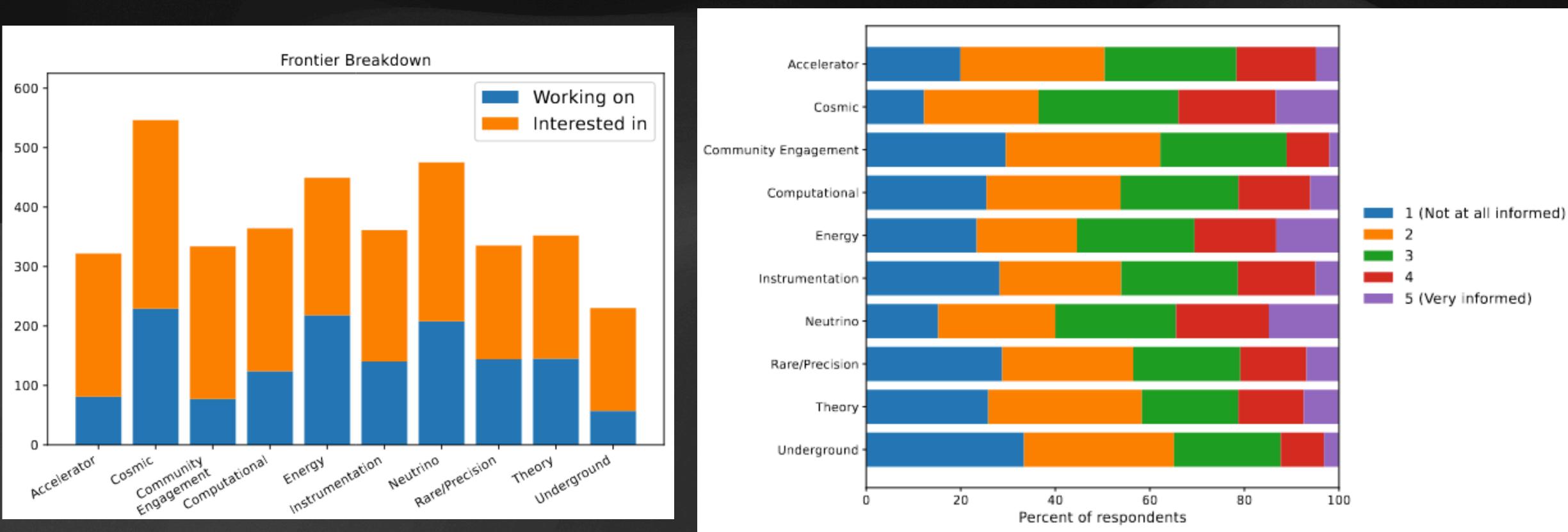
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- Recognize+Address institutional barriers in department, institutes, society - Changes of perspective/priorities at an individual and collective level

Recommendations in each CP, Topical Group and Frontier reports



### Snowmass Community Survey arXiv:2203.07328 [hep-ex]



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Meritocracy: Recognition/Accolades solely based on research productivity — Ideal: Can work well IF opportunities equal and unbiased selections — Reality: intentional and unconscious biases prevent diversification



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Experiences of underrepresented minorities (URM) lead to innovation
 URMs draw new relations between ideas and concepts, but their novel contributions are discounted and less likely to earn them academic positions
 Cross-departmental research, analyzing ~1.2M US PhDs between 1977-2015



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EXTENSIVE resources and research cited in CP  $\rightarrow$  We need to reprioritize and do better





### **Climate of the Field** arXiv:2204.03713 [physics.soc-ph]

Issues Addressed:

- What formal policies exist in our field?
- What is the effectiveness of current policies?
- What can be done to improve policy effectiveness?

Systems of Oppression Thrive Today in HEPA MANY reports on varying scopes/scales - Code of Conduct helps, but culture needs change

Information Sharing for Community Education Anecdotes and Experiences

 Develop professional relationships w/ DEI and social science experts (and compensate!)

Snowmass2021 CEF03 Climate of the Field

### Contents

<ol> <li>Introduction: The Climate of HEPA Needs Work</li> <li>1.1 Active Steps Towards Improving the Climate of the Field</li></ol>										
2	ntext: Reports from other communities         Fusion Energy Sciences Advisory Committee (FESAC)         National Academies of Sciences, Engineering, and Medicine         National Academies Decadal Survey on Astronomy and Astrophysics 2020         The AIP National Task Force to Elevate African American Representation in Under         Physics & Astronomy (TEAM-UP)         LGBTQ Climate Reports (APS & IOP)									
3	Institution Policies in Practice: Designed to serve institutions, not people         3.1 Handling Misconduct									
4	Collaboration Systems: The best of efforts are not mitigating harm         4.1       Implementation in Practice									
5	<ul> <li>Scientists &amp; non-Scientists: Participatory Injustice</li> <li>5.1 Disparities between scientists and non-scientists</li></ul>									
6	Equity in information sharing / HEPA software         6.1 Anecdotes from Former Community Members         6.2 Where We Go From Here									
7	Throughlines and Additional Topics         7.1       Expertise and Compensating Experts         7.2       Diversity in Leadership and Representation         7.3       Onboarding / Mentoring Networks (Including Early Career ERG)         7.4       Organizational Culture for Diversity, Equity and Inclusion									
8	Collaboration Services         8.1 Development of network at host labs         8.2 Notes on implementation									
9	Concluding Remarks									

8

					8
•	•	•	•	•	9
•	•	•	•	•	10
					11
					11
•	•	•	•	•	12
•			•	•	13
gr			au	8	14
•	•	•	•	•	14
•	•	•	•	•	10
					19
	•				19
•	•	•	•	•	20
					22
					22
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					31
•	•	•	•	•	32
					34
					34
					35
•	•	•	•	•	36
					37
					38
	•	•	•	•	41
					42
					42
					43
					44
•	•	•	•	•	44
					46
					46
					47
					48

HOW TO READ THE SNOWMASS WHITE PAPERS

on

Power Dynamics in Physics Informal Socialization in Physics Training and

Policing and Gatekeeping in STEM

Apriel K Hodari,<sup>1</sup> Shayna B Krammes<sup>1</sup> Chanda Prescod-Weinstein,<sup>2</sup> Brian D Nord,<sup>3</sup> Jessica N Esquivel,<sup>3</sup> Kétévi A Assamagan<sup>4</sup>

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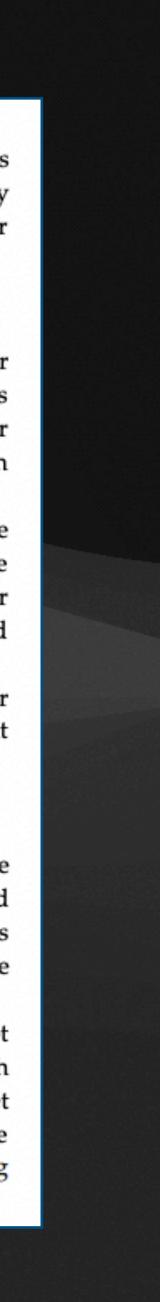
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Attempts to Stand Straight in a Crooked Room. Intersectionality methodology guides our understanding of the experiences of BIPOC women and allows us to see the different oppressions that they must navigate despite our society's tendency to obscure it.

### Recommendations

This paper concludes with several recommendations for ways that readers might apply the topics addressed herein. The first—to observe and learn about power dynamics and movement-building—will require you to see new dynamics with new eyes, even in contexts you previously believed were quite familiar. Equally challenging is the suggestion to examine your own values, and whether/how they align with those around you.

Finally, we offer a number of ideas how readers might use their power to disrupt oppressive structures, and re-imagine a new landscape. To make true and lasting change, both existing tools, and new tools/skills must be brought to bear. The challenge must also be met with a sense of urgency and a commitment to our future selves. Snowmass 2031 will arrive whether we make improvements or not. The question is, "How will we spend the intervening years?'



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This paper addresses issues related to the process of informal socialization into physics, particularly for senior graduate students and postdoctoral scholars. Many physicists' careers are built on the relationships they have and develop during these critical years.

### Socialization and Personal Agency

The common conceptualization of mentoring is too broad to truly improve the experience and increase the success of novice scientists. Protégés will benefit much more if they take time to reflect and identify their needs before selecting a group of mentors, rather than relying solely on one person for support. This self-reflection also allows novice scientists to better understand what they are looking for, and perhaps also what to avoid so that they have the best experience possible.

### **Pitfalls and Potholes**

Far too often, novice BIPOC scientists do not find a support network that is strong enough to counter the racism and isolation they face. There are little to no structures in place to prevent this—finding the right network is up to chance, and those who are not lucky often leave physics or STEM entirely. On the other hand, sometimes BIPOC women will find that they are being embraced by their physics community but for all the wrong reasons, and for only a fleeting time. The transition from pet to threat takes a toll both emotionally and professionally, and often leads to a difficult choice between career progression in a toxic environment, or starting over someplace safe.

### Lessons Learned

Race matters in all settings, and claims of objectivity in physics are more of a dream than reality. Established physicists, particularly those in positions of power related to hiring and admissions, must understand how race functions in meritocracy, so that they may make more equitable decisions. The work continues as new hires and new students enter an institution and confront its culture. While a toxic culture and racism cannot be resolved overnight, faculty can begin to communicate nonverbal signs of value to their students and mentees immediately.



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### Policing

People around the world were impacted by the extrajudicial murders of Ahmaud Arbery, Breonna Taylor, and George Floyd. The effect on black people, including black scientists, was profound. In this paper, we described direct experiences black scientists have had with policing, as well as the trauma black scientists experience each time a murder like this is reported. This suffering is compounded when colleagues and peers seem oblivious and unaffected, leaving black scientists further isolated in an already unwelcoming environment.

### Gatekeeping

In practice, gatekeeping comprises a set of behaviors, practices, and traditions, backed up by individual and organizational power to guard the boundaries of the discipline. Unfortunately, many people who bear the brunt of systemic oppression, receive multiple messages that they do NOT belong. For some, these accumulate to push them firmly outside of the boundaries, and they leave.

Even when gatekeeping fails to achieve its ultimate goal, smaller encounters exact time and emotional labor from the targets of oppression, reducing the time and energy they have available for their scientific work. Further, biases that impact how scientists efforts are judged have led to exclusions from opportunities and funding, which lead to further losses.

### Comfort and Safety

We invite readers to wrestle with the difference between feeling unsafe and actually being unsafe. Using the experiences of real people, we describe productive enactments of this tension, and reveal the benefits of accepting this struggle as ongoing and endless.

### Take-Aways

The paper concludes with an account of how even a well-intentioned, self-described social activist can cause harm, contrasted against someone working daily to create an inclusive environment for everyone to work and learn.



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### Recommendations

This paper concludes with several recommendations for ways that readers might apply the topics addressed herein. The first—to observe and learn about power dynamics and movement-building—will require you to see new dynamics with new eyes, even in contexts you previously believed were quite familiar. Equally challenging is the suggestion to examine your own values, and whether/how they align with those around you.

Finally, we offer a number of ideas how readers might use their power to disrupt oppressive structures, and re-imagine a new landscape. To make true and lasting change, both existing tools, and new tools/skills must be brought to bear. The challenge must also be met with a sense of urgency and a commitment to our future selves. Snowmass 2031 will arrive whether we make improvements or not. The question is, "How will we spend the intervening years?'

### EXECUTIVE SUMMARY

This paper addresses issues related to the process of informal socialization into physics, particularly for senior graduate students and postdoctoral scholars. Many physicists' careers are built on the relationships they have and develop during these critical years.

### Socialization and Personal Agency

The common conceptualization of mentoring is too broad to truly improve the experience and increase the success of novice scientists. Protégés will benefit much more if they take time to reflect and identify their needs before selecting a group of mentors, rather than relying solely on one person for support. This self-reflection also allows novice scientists to better understand what they are looking for, and perhaps also what to avoid so that they have the best experience possible.

### Pitfalls and Potholes

Far too often, novice BIPOC scientists do not find a support network that is strong enough to counter the racism and isolation they face. There are little to no structures in place to prevent his—finding the right network is up to chance, and those who are not lucky often leave obysics or STEM entirely. On the other hand, sometimes BIPOC women will find that they are being embraced by their physics community but for all the wrong reasons, and for only a leeting time. The transition from pet to threat takes a toll both emotionally and professionally, and often leads to a difficult choice between career progression in a toxic environment, or starting over someplace safe.

### Lessons Learned

Race matters in all settings, and claims of objectivity in physics are more of a dream than eality. Established physicists, particularly those in positions of power related to hiring and admissions, must understand how race functions in meritocracy, so that they may make more equitable decisions. The work continues as new hires and new students enter an institution and confront its culture. While a toxic culture and racism cannot be resolved overnight, faculty can begin to communicate nonverbal signs of value to their students and mentees mmediately.

### EXECUTIVE SUMMARY

The purpose of this white paper is to lay out the impacts of policing and gatekeeping in STEM, illustrated with lived experiences of scientists of color who are achieving despite the daunting challenges they face.

### Policing

People around the world were impacted by the extrajudicial murders of Ahmaud Arbery, Breonna Taylor, and George Floyd. The effect on black people, including black scientists, was profound. In this paper, we described direct experiences black scientists have had with policing, as well as the trauma black scientists experience each time a murder like this is reported. This suffering is compounded when colleagues and peers seem oblivious and unaffected, leaving black scientists further isolated in an already unwelcoming environment.

### Gatekeepir

In practice, gatekeeping comprises a set of behaviors, practices, and traditions, backed up by individual and organizational power to guard the boundaries of the discipline. Unfortunately, many people who bear the brunt of systemic oppression, receive multiple messages that they do NOT belong. For some, these accumulate to push them firmly outside of the boundaries, and they leave.

Even when gatekeeping fails to achieve its ultimate goal, smaller encounters exact time and emotional labor from the targets of oppression, reducing the time and energy they have available for their scientific work. Further, biases that impact how scientists efforts are judged have led to exclusions from opportunities and funding, which lead to further losses.

### Comfort and Safety

We invite readers to wrestle with the difference between feeling unsafe and actually being unsafe. Using the experiences of real people, we describe productive enactments of this tension, and reveal the benefits of accepting this struggle as ongoing and endless.

### Take-Aways

The paper concludes with an account of how even a well-intentioned, self-described social activist can cause harm, contrasted against someone working daily to create an inclusive environment for everyone to work and learn.

## **Marginalized Communities in HEPA** arXiv:2206.01849 [physics.soc-ph]

### 5 Major Areas Needing to be Addressed:

- Develop effective and inclusive ways to engage marginalized communities
- on an academic, financial and personal level
- individuals and institutions accountable
- during the Snowmass 2021 process.

- Acquire a better understanding of the status quo, both quantitatively and qualitatively, to assess the effectiveness of existing programs and to develop best practices - Create infrastructure to better support members of marginalized communities, - Create an environment conducive to equitable access and success by establishing

community expectations, fostering inclusion in social interactions, and holding

- Establish a mechanism to monitor progress in the area of DEIA, including the implementation of the recommendations enumerated in this paper and others

## Marginalized Communities in HEPA arXiv:2206.01849 [physics.soc-ph]

General Recommendations

- 1) Improve experiences of members of marginalized communities, engage these communities, collect feedback, assess the effectiveness of existing programs, and develop best practices
- 2) Sustain engagement with marginalized communities, and train members of the particle physics community for productive engagement
- 3) Create infrastructure to improve academic, financial, and personal support for members of marginalized communities
- 4) Create environment conducive to success and the retention of members of marginalized communities, establish community expectations, foster inclusion, and ensure individual and institutional adherence
- 5) Establish a mechanism to monitor progress in the area of DEIA, including the implementation of recommendations from the Snowmass 2021 process.

1	Why	v is Removing Marginalization Important in Particle Physics?
_	-	Marginalized Communities in Particle Physics
	1.2	
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	1.0	Engagement with Marginalized Communities since bilowinass 2010
2	Und	erstanding the Status Quo
		Current Representation of Marginalized Groups
		Current Experiences of Marginalized Individuals in Science
	2.3	Marginalization in Collaborations
	2.4	
		Climate Surveys and Site Visits
3	-	aging Marginalized Communities
	3.1	Key Concepts: Inclusive Science Communication
		Key Concepts: Public Engagement
	3.3	Key Concepts: Cultural Competence
	3.4	Checklist: Planning Public Engagement Events for Marginalized Commun
4	Infr	astructure - Pathway, Recruitment, and Retention
-		High School Engagement
		Augmented REUs and Research at Community Colleges
		Bridge Programs
	4.4	Programs for Veterans and Other Non-traditional Students
	4.5	Programs for Refugees and Undocumented Individuals
		Identity-based Conferences and Organizations
	4.7	Effectiveness of Inclusion Programs
	4.8	Support for multiluais with Disabilities, Neuroatypical multiluais
5	Cult	ure Shift - Creating an Environment Conducive to Access and Succes
	Mar	ginalized Communities in HEP
	5.1	Addressing Misconduct Including Harassment, Discrimination, and Bully
	5.2	Improving Daily Experience
		Collaborations
		Enabling Pathways in Academia, Industry, and Beyond
		Evaluation and Selection Practices
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	0.3	Create Infrastructure to Support, Recruit, Retain, and Advance Marginaliz
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	0.4	Create an Environment Conducive to Access and Success for Marginaliz
		Individuals
	6.5	Outlook for the Next Snowmass

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**Overarching Theme:** 

regardless of disability, identity, or background

- The physics community must actively protect people's fundamental right to participate in physics



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Accessibility Survey for Snowmass Participants:

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Key Question: Who is responsible to address accessibility issues? - Lack of planning can make accessible meetings prohibitively expensive - Leads to issues failing to be addressed, burden falls on affected individuals

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Recommendations for Financial, Family, Mental Health, Physical and Auditory Disabilities - Conferences should strongly consider making their entrance fees sliding-scale or waivable for under-resourced and early-career scientists. Also provide and advertise travels grants early. - Accessible practices can help many more people than individuals with disabilities

- The physics community must actively protect people's fundamental right to participate in physics



### Lifestyle and Personal Wellness arXiv:2203.08748 [physics.ed-ph]

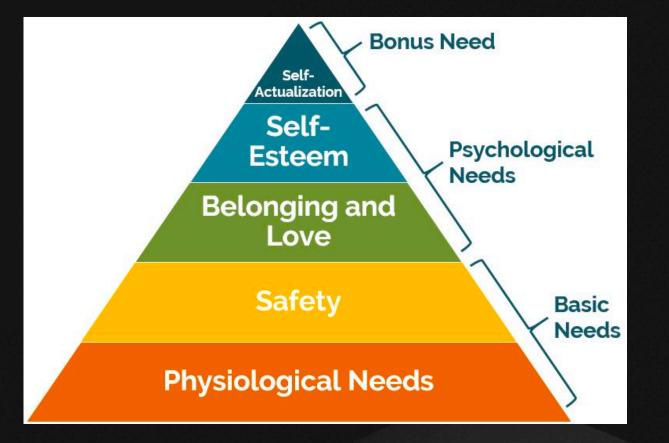
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Premise:

- Highly competitive environment of physics introduces unsustainable levels



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**Observations:** 

- 'incompatibility' with physics culture
- Needs of the individual are often suppressed for the sake of products
- Evaluation metrics ofter fail to incorporate life changes/obligations
- inequity and drive away scientists of underrepresented backgrounds

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- Physics culture creates self-selective culture and demographic of sterile individualism - Failure to fit into the status-quo academic model is wrongfully attributed to individuals'

- Resource-starved perspective characteristic of early-career experiences exacerbate

COVID introduced unprecedented stress and stratifies disparities of URMs



### Strategies in Education, Outreach, and Inclusion to Enhance the US Workforce in Accelerator Science and Engineering arXiv:2203.08919 [physics.acc-ph]



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### Premise:

- Improvements concerning education, public outreach, and inclusion in Accelerator Science and Engineering will enhance the workforce
- to ensure quality science we must provide the training they need

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- Early-career scientists and engineers are the future of scientific workforce,



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Example Mechanisms to Educate/Train: US Particle Accelerator School - Two 2-week sessions winter/summer, ~300-350 participants, 20-26 courses - COVID forced virtual education programs, highlighted need to evolve techniques - Recommends prioritization of trainees' communication/learning methods, e.g. increased social media presence Highlights need for active recruiting for URM

- Early-career scientists and engineers are the future of scientific workforce,



# Particle Physics in Africa and Latin America arXiv:2203.10060 [physics.soc-ph]

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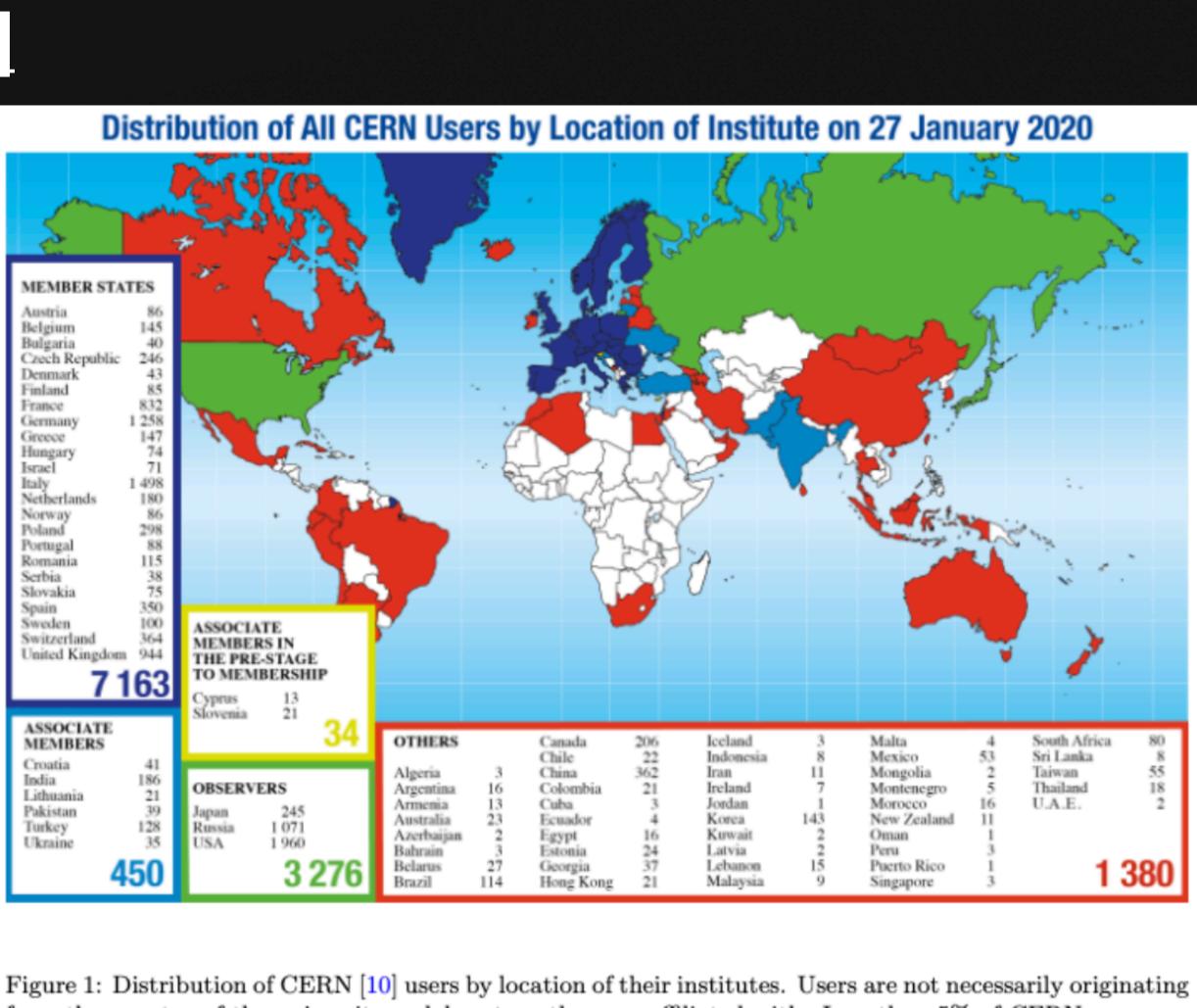


Figure 1: Distribution of CERN [10] users by location of their institutes. Users are not necessarily originating from the country of the university or laboratory they are affiliated with. Less than 5% of CERN users are associated with a developing nation.

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Global Science...or is it...

- Geographic diversity falls along economic lines
- Must remove systemic barriers to provide space for inclusion
- 'Trickle down' opportunities are not as effective as we hope.

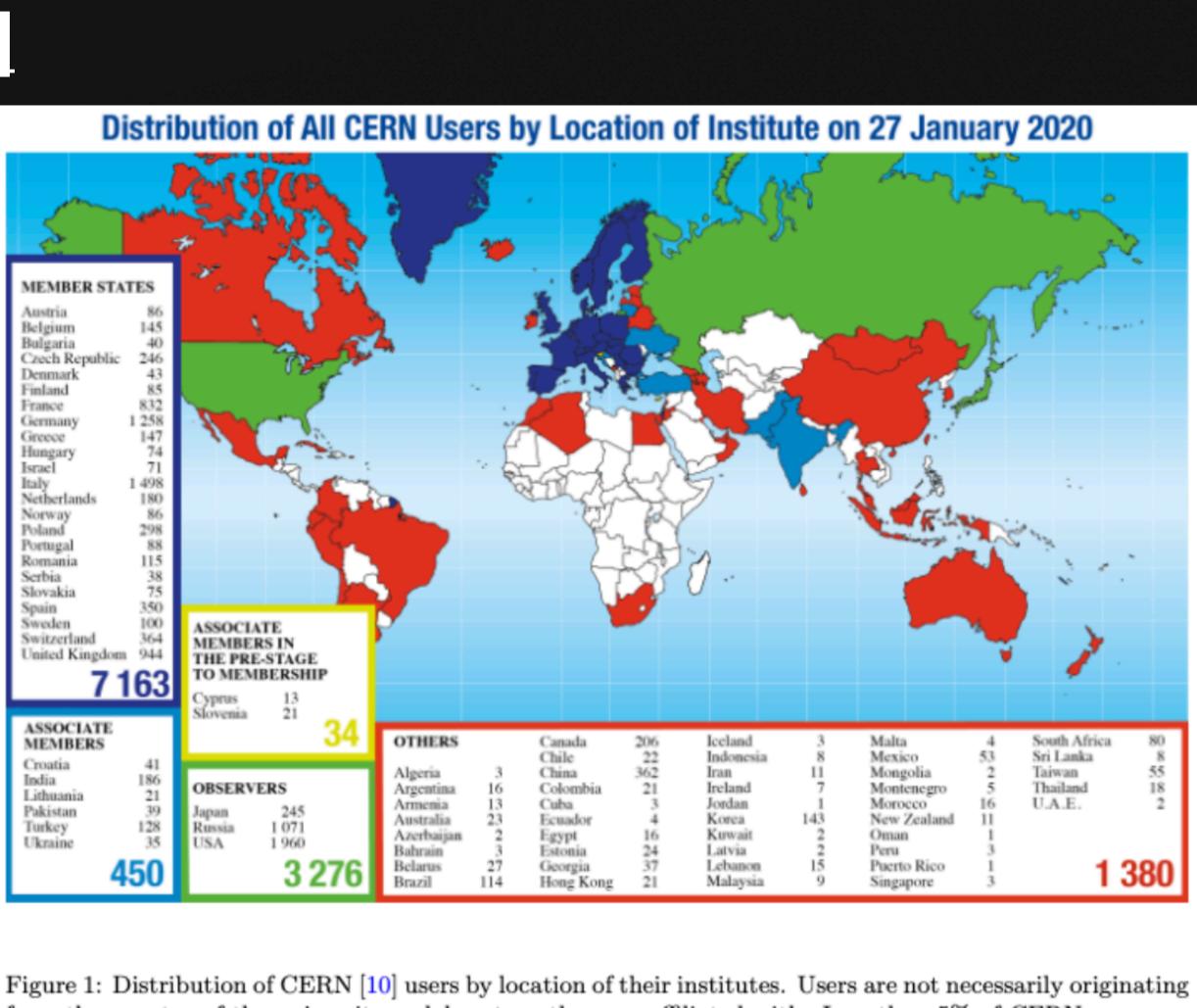


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Case Study: Costa Rica @ LHCb

- Which comes first, research program or research staff/faculty?
- Imperative to provide support and entrance mechanism to develop physics programs

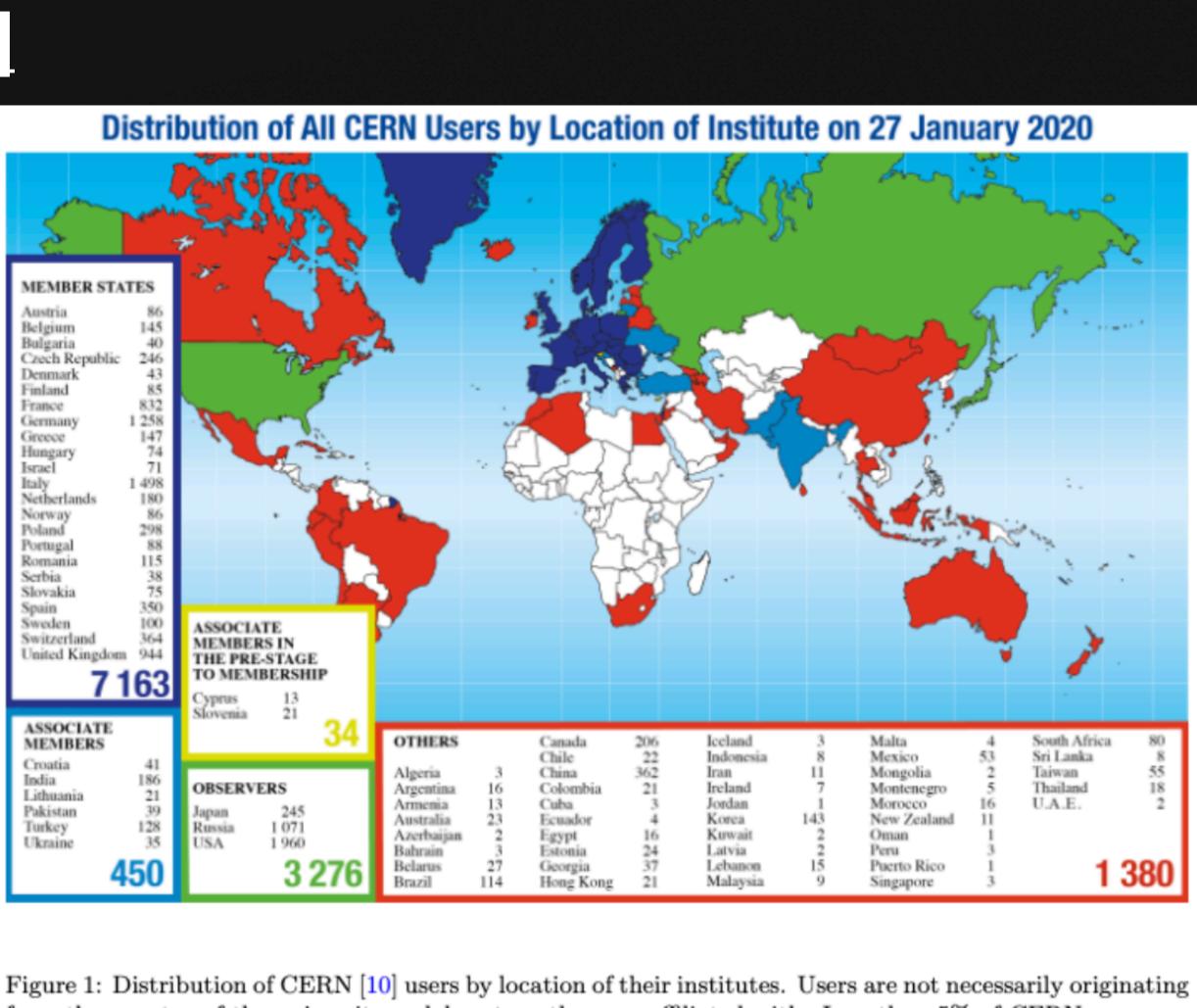


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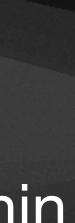
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 HEPA communities must implement new modes of community organizing and decision-making that promote agency and leadership from all stakeholders within



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- race theory, and social science.

• HEPA communities must employ the use of robust strategic planning procedures,

 HEPA communities must implement new modes of community organizing and decision-making that promote agency and leadership from all stakeholders within

 HEPA communities must engage in partnerships with scholars, professionals, and other experts in several disciplines, including but not limited to anti-racism, critical



### Now what?

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- First step to building allyship is exposure

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Where is 'the bar' today, and where should we be next year/decade but institutional change seems a long way away. Why are we willing to wait? - We've been growing DEI awareness, but we still need majority community buy-in



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Evolution of DEI efforts: education/exposure -> self-reflection -> sustainable action



