#### The beauty of hindsight: a discussion of mis-steps in Virgo

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Pisa

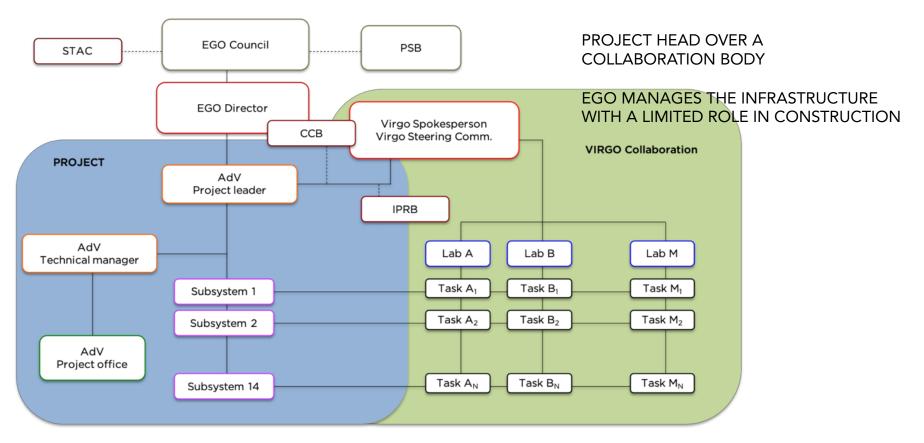


#### DISCLAIMER

- Very stimulating talk but...,
  - Complicated, extended and delicate matter
  - A variety of points of view exist
- I will give MY point of view
- I will focus on the Advanced Virgo experience, but cannot avoid to discuss some historical/context aspects
  - Choices which may appear as "errors" are sometimes unavoidable in a given context

#### AdV – MANAGEMENT ISSUES

# A "mild" project structure



- Limited control on the work of the labs
  - AdV MoU signed but implementation not monitored on regular basis
  - Labs director (with a crucial role in managing the human resources) did not interact directly with the project
- Lack of central quality control
- Lack of a system engineer
- Resistance to the production of adequate technical documentation
- Resistance to standardization ("Engineers need to develop something challenging to be involved in the project")

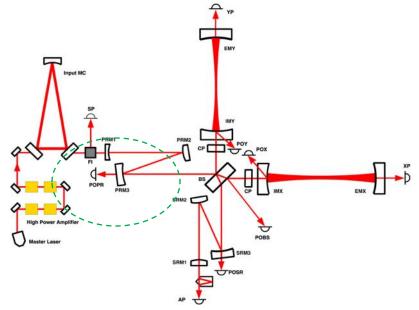
#### BUDGET

- 21.8 MEuros, budget for investments only (+ NIKHEF in kind contribution)
  - Very difficult to face urgent/unpredicted manpower needs
- R&D basically halted for the duration of the project
  - Forces people to focus on the detector realization but never a wise decision: risks of jeopardizing the future

### AdV – TECHNICAL ISSUES

# **STABLE REC. CAVITIES**

- It was impossible to realize stable recycling cavities (baseline!)
  - Difficult to suspend >1 mirror from a SA
  - No room for more towers
  - **No budget** for new tubes
- Design modified in a rush after the approval of the project
  - Issue with multipayloads identified late, due to the concurrent effort on Virgo+
  - A time of strong tensions in Virgo
- Problem: not enough focus/resources on the AdV design effort in due time



# **MONOLITHIC SUSPENSIONS ISSUE**

- ~1 yr needed to understand the cause of monolithic suspension failures
- Dust produced by scroll pumps injected in vacuum at high speed during tower venting
- The lack of a thorough contamination control strategy has been a big mistake



- Single points of failure often threaten the project
- Lessons to be learned:
  - Quality control
  - Documentation
  - Openness: work as a team, address problems openly, ask for help
  - Do not take too many responsibilities

### SIMULATION

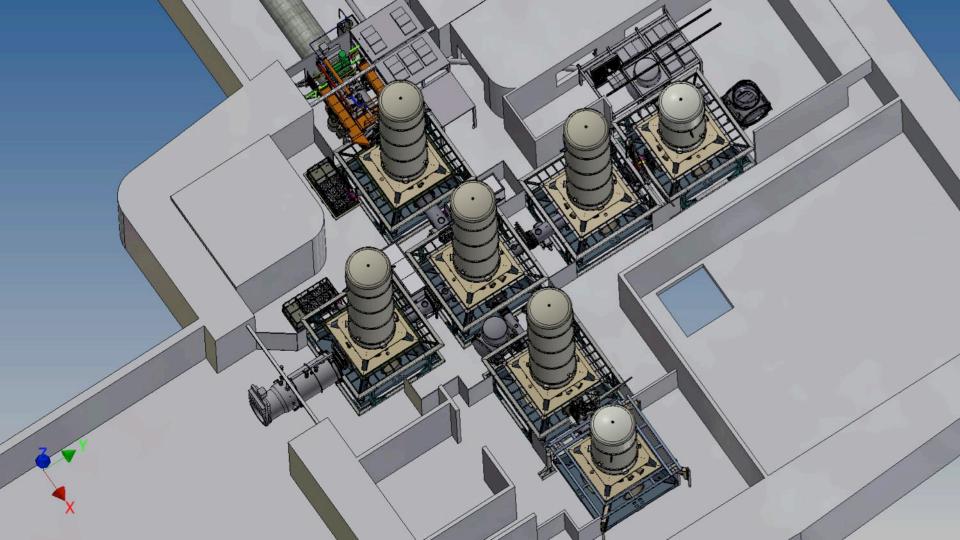
- Simulation is crucial for success, difficult to develop properly, even more difficult to document and maintain
- Too many tools (each one wants his/her own), never enough
- Not a work to be done upon an emergency call: requires preparation, coordination, long-term vision

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#### **SPACE**

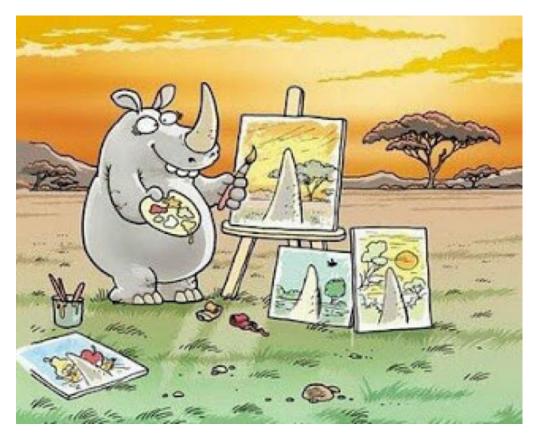
- Virgo main hall is too small/too crowded
  - Makes implementation of upgrades challenging or impossible
- When designing a new detector also add some "room contingency" for upgrades you are not able to imagine now



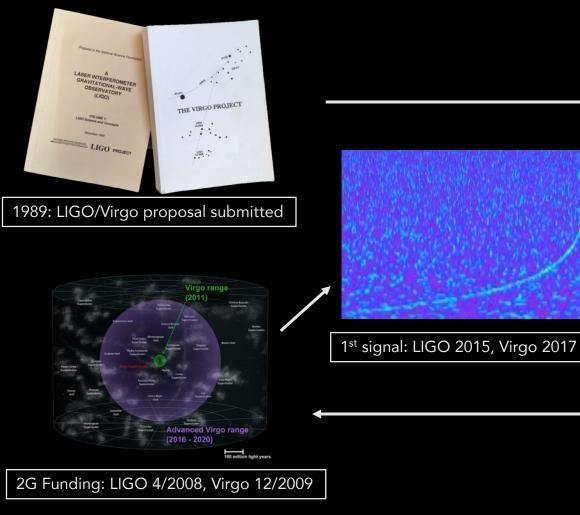
#### **SOCIOLOGY ISSUES**

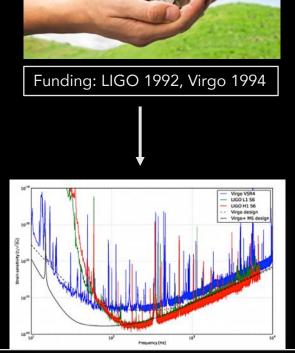
- Focus on the tasks/expertise of one's own group, losing the global picture
- Difficult to welcome new groups (nobody wants to give away any responsibilities, even when understaffed) and exploit their skills and resources
- Commissioners have a symbiotic relationship with the detector: tendency to become a closed "Delta Force" team
  - Always difficult to welcome newcomers and invest time in training them
  - Eventually, not enough people to cover shifts 24/7. Machine often underused

#### GW DETECTORS REQUIRE A LOT OF SPECIALIZED SKILLS. A MAJOR CHALLENGE IS TO MAINTAIN THE GLOBAL VISION



TOP LEVEL ISSUES historical context





1G design sensitivity: LIGO 2009, Virgo 2011

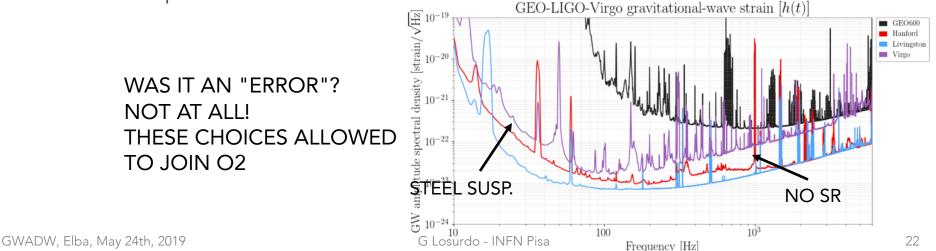
# THE EARLY TIMES

- Skepticism in the funding agencies (far from HEP core business)
  - Virgo funding agencies are the same which funded LEP/LHC
- No data for decades, limited access to R&D funds, positions → weak attractive power
- Too small (born by the effort of just two countries)
  - Virgo has missed the strength and expertise of UK and D
  - Nikhef joining was a big step forward. Now 8 countries in the Collaboration, easier to plan the future

# THE CRUCIAL STEPS TOWARDS 2G

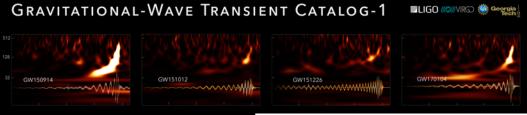
- 2003: Virgo inauguration (and first light), aLIGO 1<sup>st</sup> project review
  - 2005: first efforts towards AdV (White Paper)
- Virgo had too stand a 3-fold effort:
  - Virgo commissioning
  - Virgo+ construction
  - Advanced Virgo design
- This was too much for the Virgo Collaboration as it was in the 2000s
  - Hindsight: doing Virgo+ has delayed AdV
  - On the other hand: Virgo+ was useful as prototype for some AdV technologies

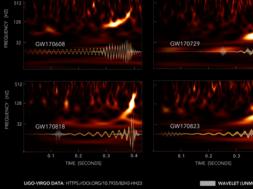
- AdV was funded 2 yrs later than aLIGO. We needed to join the data taking asap (commitment with the funding agencies)
- This triggered some non-optimal technical choices
  - 2-phases project: start without SR to save commissioning time
  - Start with steel wire suspensions upon the multiple failures of monolithic suspension



# The BEAUTY of hindsight?

#### YES, IF THE DETECTOR IS EVENTUALLY DOING SCIENCE!





	GraceDB — Gravitational Wave Candidate Event Database									
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Latest – as of 23 May 2019 14:46:11 UTC										
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GWADW, Elba, May 24th, 2019

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LIGO

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